

Memorandum

Date: November 14, 2007

To: Policy Board Members and Alternates

From: Robert D. Miller, Director

Subject: Plan Modification Policy Revision

At the September 24 meeting of the Policy Board I distributed a marked up version of changes recommended by NRP staff in the “Changing Approved Neighborhood Action Plans and Early Access Requests” Policy adopted by the Board June 6, 1994 and amended September 5, 1995. The goal of this frequently used and effective Policy was to create a means for updating Neighborhood Action Plans in an efficient manner to keep them current and relevant. The Policy establishes the guidelines for making changes to approved plans and has been a key component of the ability of NRP and neighborhoods to respond to their changing environments in a timely manner.

As with any major policy or guideline, however, the Policy on “Changing Approved Neighborhood Action Plans and Early Access Requests” needed to be updated to respond to the present needs of NRP neighborhoods and the program. The major changes incorporated in the Policy were:

- Deleting the guidelines addressing requirements for modifying Early Access Requests. The last Early Access Request approved by the Policy Board was in January 2001.
- Changing the 30-day notification period in the Policy to 21 days to minimize the amount of time required before a neighborhood could vote on a proposed modification.
- Incorporating language that addresses modifications of Phase II Neighborhood Action Plans and how rollovers from Phase I will be considered when determining the organizational level at which approval of a modification can occur.
- Modifying the thresholds for various approvals to address the reduced level of resources being provided to neighborhoods in Phase II.

Policy Board Members and Alternates

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The markup of the Plan Modification Policy, the proposed changes to the Plan Modification Request Form, and the changes in approval thresholds were included as attachments. To begin the review and approval process I requested that the Board authorize distribution of the proposed revisions to neighborhoods for their review and comment. I informed the Board that I would bring the comments and proposed revisions to the November Policy Board meeting for possible action. The request to distribute the proposed changes was approved by the Board and I distributed them with a cover letter to the neighborhoods on September 25. We also distributed the revisions electronically to neighborhood boards and staff. Comments and suggested changes were due November 9.

The deadline has passed and we have received only 4 verbal comments. All four were positive and indicated that they agreed with the proposed changes (with three enthusiastically supporting the notification date change). We have received no written or email comments and no suggested changes.

Given the importance of this process to neighborhoods, I am recommending that the Policy Board consider adopting the changes proposed in the "Changing Approved Neighborhood Action Plans and Early Access Requests" Policy that were transmitted to the Board on September 19. The attachments from that memo are reattached to this memo for ease of reference.

RESOLVED: That the Neighborhood Revitalization Program (NRP) Policy Board adopts the attached proposed revisions to the "Changing Approved Neighborhood Action Plans and Early Access Requests" Policy, the proposed changes to the Plan Modification Request Form, and the changes in approval thresholds.

Changing Approved Neighborhood Action Plans and Early Access Requests [Rationale: Phase I Early Access Requests are over and there is no such option in Phase II]

~~Early Access Requests and~~ Neighborhood Action Plans identify investments that residents believe will generate the greatest improvement and meet the most critical needs in their neighborhood. For a number of very appropriate reasons, some of the strategies initially defined in ~~Early Access Requests and the plan~~ Plan that are approved by the Policy Board may no longer have the same level of importance or warrant the approved investment when implementation is occurring. Other uses of the funds approved for the neighborhood may better meet its identified needs.

Different types of changes should be subjects to different approval processes. It is important to distinguish between changes that reallocate funds between different objectives and strategies that have been approved and changes that establish new objectives or delete approved objectives. Significantly changing the approved ~~Early Access Request or the p~~Plan should require a thoughtful process that involves wide resident participation. This policy provides guidelines for modifying approved ~~Early Access Requests and~~ Phase I and Phase II Neighborhood Action Plans.

Requesting the Change

1. Requests for ~~Early Access or~~ Action Plan Modification can be initiated by an individual, an organization, or any group in the neighborhood but all requests must be made to the neighborhood organization contractually responsible for implementation related activities. ~~with a copy to the NRP Policy Board.~~ All Requests for Action Plan Modification must be submitted to NRP by the neighborhood organization board.
2. All ~~Requests for Early Access or~~ Action Plan Modification requests must be transmitted to the staff member of the Minneapolis Neighborhood Revitalization Program assigned to that neighborhood by the Neighborhood organization responsible for implementing the neighborhood's activities in the Early Access Request or Neighborhood Action Plan before the proposed modification is scheduled for review by the Neighborhood Organization Board or neighborhood residents. [Rationale: This would ensure that the information in the proposed modification is correct and that the modification is doable.]
3. An ~~Request for Early Access or~~ Action Plan Modification request must include the following elements:

~~A. Identify the plan to be modified: Early Access, Phase I or Phase II Neighborhood Action Plan.~~

~~A.B.~~ The section(s), goal(s), objective(s) and/or strategies of the approved plan that are affected.

~~B.C.~~ The change requested.

~~C.D.~~ A rationale for the requested change.

~~E.~~ The method(s) in number 7 below that will be used to demonstrate broad based neighborhood support, if required.

~~D.~~

~~E.F. A resolution or copy of the meeting minutes from the neighborhood organization's Board of Directors approving the requested change.~~

4. ~~People~~Residents, businesses and property owners directly affected by any proposed change in an ~~Early Access Request or~~ Action Plan must be informed about the change and its impact at least ~~2130~~ days before the date of any scheduled neighborhood wide meeting on the change.
5. ~~Requests for Early Access or~~ Action Plan Modifications that would reallocate \$25,000 or less of the funds approved for the neighborhood, minimally change the particular ~~action strategy~~ to be implemented ~~and or~~ reallocate the funds among strategies originally included in the approved ~~Early Access Request or~~ Neighborhood Action Plan may be submitted to the NRP Program Office after formal approval by the neighborhood organization Board of Directors.
6. Requests for ~~Early Access or~~ Action Plan Modifications that meet one or more of the following criteria may be submitted to the NRP Program Office only after broad based resident support for the request is demonstrated and after the neighborhood organization Board of Directors formally approves submission of the request.
 - A. ~~Significantly r~~Revise or delete an existing Goal, Objective or Strategy in the approved ~~Early Access Request or~~ Neighborhood Action Plan;
 - B. Add a new Goal, Objective or Strategy to the approved ~~Early Access or~~ Neighborhood Action Plan;
 - C. Reallocate more than \$25,000 of the funds approved for the neighborhood
 - D. Request an increase in the commitment of NRP resources to the neighborhood.
7. Broad based neighborhood support can be demonstrated if the change is approved by the residents as needed and appropriate through:
 - A. At least one neighborhood wide general attendance meeting, promoted through broad means (such as flyers, newspaper ads/articles, church bulletins, broadcast emails, etc.) for which adequate notice (i.e. ~~30-21~~

- days or more) has been given and at which a recorded vote is taken or a consensus decision is reached on the proposed change, and/or;
- B. At least three focus groups (with populations representative of the neighborhood), and/or;
 - C. A survey or questionnaire of the neighborhood's households that has a minimum response rate of 20%, and/or;
 - D. An interview or survey covering a minimum of 350 randomly selected neighborhood households in which the response rate is at least 75%.

Combinations of these approaches can be used to meet the "broad based support" criteria.

- 8. All Requests for ~~Early Access or~~ Action Plan Modifications must be submitted in writing to the ~~Executive~~ Director of the NRP by the Chair of the neighborhood organization. The Request must include: all of the information proscribed in 3 above, and include a description of the method used to demonstrate broad based support, and a copy of the resolution or meeting minutes approving the requested change.~~resolution passed by the Board of Directors.~~

The Process for Approval

- 1. After receiving the Request for ~~Early Access or~~ Action Plan Modification, NRP staff will review the Request and ensure that the Request shows the appropriate support for the proposed change. NRP staff and the NRP Policy Board will ~~have 75 days, from the date of receipt, to either approve, reject or extend the deadline for action on~~ suggest modification of the Request.
- 2. If the proposed Request covers ~~10~~25% or less of the total NRP funds originally approved for the ~~neighborhood~~ Neighborhood Action Plan being modified and moves funds among specific strategies that were included in the ~~original~~ specified plan, the ~~Executive~~ Director will review the Request and the proposed changes with NRP staff and ~~with~~ the neighborhood organization and may administratively approve part or all of the requested reallocation. The ~~Executive~~ Director may refer any Request or part of a request to the Policy Board for final decision. ~~The Director will report submitted requests and actions taken to the Policy Board as part of the Director's Update during Policy Board meetings.~~ (Note: If the aggregated total of all ~~Requests for Early Access or~~ requests for the 12 months immediately preceding and including the current Request ~~that meet this 10% guideline~~ exceeds 25% of the total NRP funds approved for the neighborhood then the current request, regardless of the amount or percent of the total that would be reallocated, will be submitted to the Policy Board for review and action.)
- 3. Requests that meet any of the criteria that follow will be reviewed by the NRP staff ~~and the Management Review Team~~ and then submitted, with a recommendation for action, to the Policy Board:

- A. Reallocation ~~includes-involves~~ using NRP Funds ~~for the to funding of~~ fund strategies that were ~~not included in-for~~ the originally approved ~~Early Access Request or~~ Neighborhood Action Plan, and/or;
 - B. The total amount of the Request is for more than ~~1025~~% of the originally approved NRP commitment to the neighborhood, and/or;
 - C. The Request is for an increase in the NRP resource commitment to the neighborhood.
4. If the proposed Request meets criteria 3A or 3C above, City Council approval will also be required, ~~and approval by other jurisdictions may be needed.~~
 5. ~~If the R~~requests ~~that~~ requires a change in an fully executed NRP ~~or /City/MCDA~~ contract, ~~of \$5,000 or 25% of the contract amount, whichever is greater, after approval is received from the Director, the NRP Policy Board and/or the City Council.~~ then the contract must be amended in a timely manner. The NRP staff assigned to the neighborhood shall be responsible for notifying the affected contract manager and working with the contract manager to make any necessary amendments.
 6. If the proposed Request meets criteria 3B, ~~and~~ is less than ~~3540~~% ~~of~~ the originally approved NRP commitment, and moves funds among ~~specifies~~ strategies that were included in the original ~~request or~~ plan, Policy Board approval will be required and sufficient to authorize the change in the ~~request or~~ plan and reallocation of the appropriated funds. If the proposed Request reallocates ~~3540~~% or more of the originally approved NRP commitment, Policy Board, and City Council ~~and affected jurisdiction~~ approval will be required.
 7. A legal review will be conducted of any Request meeting criteria 3A, if no prior opinions exit that address the content of the proposed modification, and any approval will be contingent on verification that the Request is a legal expenditure of NRP funds.
 8. Approved Phase I Early Access Request or Neighborhood Action Plan funds and/or strategies may be rolled over to an approved Phase II Neighborhood Action Plan in accordance with the above approval requirements. Phase II Neighborhood Action Plan funds may not be rolled back to fund strategies in a Phase I Neighborhood Action Plan.
 89. After the Rrequest for plan modification is approved, the appropriate changes will be made in the Neighborhood Action Plan and the resource commitments will be adjusted.
 10. Approval of a requested plan modification will be communicated to the neighborhood using the NRP Plan Modification form, with-after all required signatures- have been affixed.

completed.

11. The NRP Plan Modification form shall be consistent with the ~~is superseded by the~~
NRP Policy Board policy
for “Changing Approved Neighborhood Action Plans and Early Access Requests.”

*Minneapolis Neighborhood Revitalization Program
Policy Board, Adopted on June 6, 1994
Amended on September 5, 1995
For discussion only - September 2007*

Changing Approved Neighborhood Action Plans

Neighborhood Action Plans identify investments that residents believe will generate the greatest improvement and meet the most critical needs in their neighborhood. For a number of very appropriate reasons, some of the strategies initially defined in the Plan that are approved by the Policy Board may no longer have the same level of importance or warrant the approved investment when implementation is occurring. Other uses of the funds approved for the neighborhood may better meet its identified needs.

Different types of changes should be subjected to different approval processes. It is important to distinguish between changes that reallocate funds between different objectives and strategies that have been approved and changes that establish new objectives or delete approved objectives. Significantly changing the approved Plan should require a thoughtful process that involves wide resident participation. This policy provides guidelines for modifying approved Phase I and Phase II Neighborhood Action Plans.

Requesting the Change

1. Requests for Action Plan Modification can be initiated by an individual, an organization, or any group in the neighborhood but all requests must be made to the neighborhood organization contractually responsible for implementation related activities. All Requests for Action Plan Modification must be submitted to NRP by the neighborhood organization board.
2. All Action Plan Modification requests must be transmitted to the staff member of the Minneapolis Neighborhood Revitalization Program assigned to that neighborhood by the neighborhood organization **before** the proposed modification is scheduled for review by the neighborhood organization board or neighborhood residents.
3. An Action Plan Modification request must include the following elements:
 - A. The plan to be modified: Phase I or Phase II Neighborhood Action Plan.
 - B. The section(s), goal(s), objective(s) and/or strategies of the approved plan that are affected.
 - C. The change requested.
 - D. A rationale for the requested change.
 - E. The method(s) in number 7 below that will be used to demonstrate broad based neighborhood support, if required

4. Residents, businesses and property owners directly affected by any proposed change in an Action Plan must be informed about the change and its impact at least 21 days before the date of any scheduled neighborhood wide meeting on the change.
5. Action Plan Modifications that would reallocate \$25,000 or less of the funds approved for the neighborhood, minimally change the particular strategy to be implemented or reallocate the funds among strategies originally included in the approved Neighborhood Action Plan may be submitted to the NRP Program Office after formal approval by the neighborhood organization Board of Directors.
6. Requests for Action Plan Modifications that meet one or more of the following criteria may be submitted to the NRP Program Office only after broad based resident support for the request is demonstrated and after the neighborhood organization Board of Directors formally approves submission of the request.
 - A. Revise or delete an existing Goal, Objective or Strategy in the approved Neighborhood Action Plan;
 - B. Add a new Goal, Objective or Strategy to the approved Neighborhood Action Plan;
 - C. Reallocate more than \$25,000 of the funds approved for the neighborhood;
or
 - D. Request an increase in the commitment of NRP resources to the neighborhood.
7. Broad based neighborhood support can be demonstrated if the change is approved by the residents as needed and appropriate through:
 - A. At least one neighborhood wide general attendance meeting, promoted through broad means (such as flyers, newspaper ads/articles, church bulletins, broadcast emails, etc.) for which adequate notice (i.e. 21 days or more) has been given and at which a recorded vote is taken or a consensus decision is reached on the proposed change, and/or;
 - B. At least three focus groups (with populations representative of the neighborhood), and/or;
 - C. A survey or questionnaire of the neighborhood's households that has a minimum response rate of 20%, and/or;
 - D. An interview or survey covering a minimum of 350 randomly selected neighborhood households in which the response rate is at least 75%.

Combinations of these approaches can be used to meet the “broad based support” criteria.

8. All Requests for Action Plan Modifications must be submitted in writing to the Director of the NRP by the Chair of the neighborhood organization. The Request

must include: all of the information proscribed in 3 above, a description of the method used to demonstrate broad based support, and a copy of the resolution or meeting minutes approving the requested change.

The Process for Approval

1. After receiving the Request for Action Plan Modification, NRP staff will review the Request and ensure that the Request shows the appropriate support for the proposed change. NRP staff and the NRP Policy Board will approve, reject or suggest modification of the Request.
2. If the proposed Request covers 25% or less of the total NRP funds originally approved for the Neighborhood Action Plan being modified and moves funds among specific strategies that were included in the specified plan, the Director will review the Request and the proposed changes with NRP staff and the neighborhood organization and may administratively approve part or all of the requested reallocation. The Director may refer any Request or part of a request to the Policy Board for final decision. (Note: If the aggregated total of all Action Plan Modification requests for the 12 months immediately preceding and including the current Request exceeds 25% of the total NRP funds approved for the neighborhood then the current request, regardless of the amount or percent of the total that would be reallocated, will be submitted to the Policy Board for review and action.)
3. Requests that meet any of the criteria that follow will be reviewed by the NRP staff and then submitted, with a recommendation for action, to the Policy Board:
 - A. Reallocation involves using NRP Funds to fund strategies that were not included in the originally approved Neighborhood Action Plan, and/or;
 - B. The total amount of the Request is for more than 25% of the originally approved NRP commitment to the neighborhood, and/or;
 - C. The Request is for an increase in the NRP resource commitment to the neighborhood.
4. If the proposed Request meets criteria 3A or 3C above, City Council approval will also be required.
5. If the request requires a change in a fully executed NRP /City contract, then the contract must be amended in a timely manner. The NRP staff assigned to the neighborhood shall be responsible for notifying the affected contract manager and working with the contract manager to make any necessary amendments.
6. If the proposed Request meets criteria 3B, is less than 40% of the originally approved NRP commitment, and moves funds among strategies that were included

in the original plan, Policy Board approval will be required and sufficient to authorize the change in the plan and reallocation of the appropriated funds. If the proposed Request reallocates 40% or more of the originally approved NRP commitment, Policy Board and City Council approval will be required.

7. A legal review will be conducted of any Request meeting criteria 3A, if no prior opinions exist that address the content of the proposed modification, and any approval will be contingent on verification that the Request is a legal expenditure of NRP funds.
8. Approved Phase I Early Access Request or Neighborhood Action Plan funds and/or strategies may be rolled over to an approved Phase II Neighborhood Action Plan in accordance with the above approval requirements. Phase II Neighborhood Action Plan funds may not be rolled back to fund strategies in a Phase I Neighborhood Action Plan.
9. After the request for plan modification is approved, the appropriate changes will be made in the Neighborhood Action Plan and the resource commitments will be adjusted.
10. Approval of a requested plan modification will be communicated to the neighborhood using the NRP Plan Modification form, after all required signatures have been affixed.
11. The NRP Plan Modification form shall be consistent with the NRP Policy Board policy for “Changing Approved Neighborhood Action Plans and Early Access Requests.”



Plan Modification

FOR NRP OFFICE USE ONLY

NS review by: _____ date: _____

Team Leader Review by: _____ date: _____

NRP/CP review by: _____ date: _____
(revised spreadsheet attached)

Phase 1 Modification #: _____

Phase 2 Modification #: _____

fn: NRP Plan Mod Form rev.: 01-06-05

Neighborhood:

I. Approval Process Checklist

On the checklist below please indicate the type of modification you are requesting (Section IV, on the following page, will help you calculate the total NRP dollars affected by this Plan Modification). This will determine the approval process the neighborhood must follow. See NRP's Policy on "Changing Approved Neighborhood Action Plans and Early Access Requests - Amended 9/5/95- new date" for more information.

Type of Modification (check all that apply)	30 21 Day Notice	Neigh. Board Vote	Broad-based Support	NRP Legal Review	Final Approval
Makes a minor <u>language</u> revision to an existing plan strategy <u>or rolls an existing Phase I strategy to the approved Phase II plan</u> -- no funding reallocation	To those affected	Yes	No	No	NRP Director
Reallocates \$25,000 or less between existing plan strategies	To those affected	Yes	No	No	NRP Director
Reallocates more than \$25,000 (but less than 10% <u>or up to 25%</u> of the total NRP plan allocation) between existing plan strategies	Broad notice	Yes	Yes	No	NRP Director, (he may request PB)
Reallocates more than \$25,000 and more than 40 <u>25%</u> (but less than 35 <u>and up to 40%</u>) of the total NRP plan allocation between existing strategies	Broad notice	Yes	Yes	No	MRT, PB
Reallocates more than 35 <u>40%</u> or more of the total NRP plan allocation between existing strategies	Broad notice	Yes	Yes	No	MRT, PB & CC
Reallocates more than 25 <u>40%</u> or more of the total NRP plan allocation (<u>within 12 months</u>) between existing strategies	Broad notice	Yes	Yes	No	MRT, PB
Creates a new strategy within the total existing NRP plan allocation (<u>regardless of the \$ amount</u>)	Broad notice	Yes	Yes	Yes	MRT, PB & CC
Requests an increase in funding to the total existing NRP plan allocation	Broad notice	Yes	Yes	No	MRT, PB & CC

II. Proposed Modification *(Briefly describe the modification, indicating any required plan text changes -- if*

necessary, attach additional documentation):

III. Rationale for Modification (Briefly describe why the neighborhood is requesting the proposed modification):

IV. Proposed Reallocation of NRP Funds (List below any increases/decreases in NRP funds for plan strategies that will result through a reallocation of funds under this modification. Please consult with your NRP neighborhood specialist to complete this section):

Plan Location			Goal, Objective, Strategy	Year	Current NRP Allocation	Proposed Change		Proposed New NRP Allocation
Phase	Section	Page				+	-	
			* Total NRP Funds affected by request					

Total NRP Funds under "Proposed Change: (+)" should equal Total NRP Funds under "Proposed Change: (-)"

V. Neighborhood Board Approval (Indicate when the neighborhood board took action on this proposed modification and attach a copy of the approved resolution, meeting minutes, or neighborhood transmittal letter):

Neighborhood Board Approval:

Date:

VI. Demonstration of Broad Neighborhood Support (If required by NRP's policy on "Changing Approved Neighborhood Action Plans and Early Access Requests" indicate by checking at least one of the boxes below how and when broad based neighborhood support was achieved. Attach appropriate documentation such as approved resolutions, sign-in sheets, meeting notices, copy of survey/interview, survey results, etc.):

- Neighborhood-Wide General Attendance Meeting** (with thirty day notice)

Date:

- Three or More Focus Groups** (representative of neighborhood population)

Dates:

- Survey/Questionnaire** (with at least 20% response from all neighborhood households)

Date:

- Random Interview/Survey** (of at least 350 neigh. households, with a 75% response rate)

APPROVALS

NEIGHBORHOOD

Signed: _____ **Date:** _____

Title: _____

NEIGHBORHOOD REVITALIZATION PROGRAM

Consistent with the Neighborhood Revitalization Program policy on "Changing Approved Neighborhood Action Plan and Early Access Requests" (as amended September 5, 1995), approval is granted for the specific changes included in your request.

Signed: _____ **Date:** _____

NRP DIRECTOR

Signature by the NRP Director, after all necessary approvals have been given, constitutes formal approval of your plan modification request.

APPROVED BY: **NRP POLICY BOARD** **Date:** _____

MPLS. CITY COUNCIL **Date:** _____

Phase II Plan Modifications

recommended new thresholds

NEIGHBORHOOD	FINAL PHASE II ALLOCATION	maximum that the NRP director can currently approve	suggested revision	maximum that the Policy Board can currently approve	suggested revision
	as approved April 19, 2004	above this amount requires Policy Board 10%	above this amount will require Policy 25%	above this amount requires City Council 35%	above this amount will require City 40%
American Indian	537,208	53,721	134,302	188,023	214,883
Armatage	375,682	37,568	93,920	131,489	150,273
Audubon Park	630,862	63,086	157,716	220,802	252,345
Bancroft	265,505	26,551	66,376	92,927	106,202
Beltrami	271,232	27,123	67,808	94,931	108,493
Bottineau	224,069	22,407	56,017	78,424	89,628
Bryant	295,498	29,550	73,874	103,424	118,199
Bryn Mawr	270,080	27,008	67,520	94,528	108,032
Carag	636,557	63,656	159,139	222,795	254,623
Cedar Riverside	704,577	70,458	176,144	246,602	281,831
Cedar-Isles-Dean	261,420	26,142	65,355	91,497	104,568
Central	812,586	81,259	203,147	284,405	325,034
Cleveland	448,446	44,845	112,111	156,956	179,378
Columbia Park	175,525	17,553	43,881	61,434	70,210
Como	556,043	55,604	139,011	194,615	222,417
Corcoran	410,440	41,044	102,610	143,654	164,176
Downtown East and West	913,167	91,317	228,292	319,608	365,267
East Harriet	218,316	21,832	54,579	76,411	87,327
East Isles	387,253	38,725	96,813	135,538	154,901
ECCO	334,613	33,461	83,653	117,115	133,845
Elliott Park	678,504	67,850	169,626	237,476	271,401
Field, Regina, Northrup	1,093,966	109,397	273,492	382,888	437,586
Folwell	730,376	73,038	182,594	255,632	292,151
Fulton	387,299	38,730	96,825	135,555	154,920
Hale, Page, Diamond Lake	835,143	83,514	208,786	292,300	334,057
Harrison	846,641	84,664	211,660	296,324	338,656
Hawthorne	1,593,541	159,354	398,385	557,739	637,416
Holland	684,021	68,402	171,005	239,407	273,608
Jordan	906,958	90,696	226,740	317,435	362,783
Kenny	266,533	26,653	66,633	93,287	106,613
Kenwood	100,000	10,000	25,000	35,000	40,000
King Field	770,934	77,093	192,734	269,827	308,374
Lind-Bohanon	521,140	52,114	130,285	182,399	208,456
Linden Hills	530,161	53,016	132,540	185,556	212,064
Logan Park	418,010	41,801	104,502	146,303	167,204
Longfellow, Howe, Hiawatha, Cooper	2,306,477	230,648	576,619	807,267	922,591
Loring Park	502,173	50,217	125,543	175,761	200,869
Lowry Hill	448,754	44,875	112,189	157,064	179,502
Lowry Hill East	747,852	74,785	186,963	261,748	299,141
Lyndale	643,703	64,370	160,926	225,296	257,481
Lynnhurst	285,619	28,562	71,405	99,967	114,248
Marcy-Holmes	683,948	68,395	170,987	239,382	273,579
Marshall Terrace	363,456	36,346	90,864	127,210	145,382
McKinley	580,058	58,006	145,015	203,020	232,023
Near North, Willard Hay	1,845,711	184,571	461,428	645,999	738,284
Nicollet Island/E. Bank	176,119	17,612	44,030	61,642	70,448
Nokomis East Neighborhoods	1,620,848	162,085	405,212	567,297	648,339
North Loop	293,007	29,301	73,252	102,553	117,203
Northeast Park	252,685	25,268	63,171	88,440	101,074
Phillips*	1,356,734	135,673	339,184	474,857	542,694
Powderhorn Park	687,638	68,764	171,909	240,673	275,055
Prospect Park	347,866	34,787	86,967	121,753	139,147
Seward	450,139	45,014	112,535	157,549	180,056
Sheridan	438,317	43,832	109,579	153,411	175,327
Shingle Creek	323,905	32,390	80,976	113,367	129,562
St. Anthony East	362,535	36,253	90,634	126,887	145,014
St. Anthony West	224,642	22,464	56,160	78,625	89,857
Standish, Ericsson	1,087,274	108,727	271,819	380,546	434,910
Stevens Square-Loring Heights	376,427	37,643	94,107	131,750	150,571
Sumner Glenwood	25,000	2,500	25,000	8,750	10,000
Tangletown	336,708	33,671	84,177	117,848	134,683
University	100,000	10,000	25,000	35,000	40,000
Ventura Village	688,753	68,875	172,188	241,064	275,501
Victory	480,270	48,027	120,068	168,095	192,108
Waite Park	447,124	44,712	111,781	156,494	178,850
Webber-Camden	652,678	65,268	163,170	228,437	261,071
West Calhoun	258,994	25,899	64,749	90,648	103,598
Whittier	2,466,446	246,645	616,611	863,256	986,578
Windom	291,018	29,102	72,754	101,856	116,407
Windom Park	563,421	56,342	140,855	197,197	225,368

* Phillips allocation is for East Phillips, West Phillips and Midtown Phillips