

MINNEAPOLIS NEIGHBORHOOD REVITALIZATION PROGRAM

**KENNY
NEIGHBORHOOD
ACTION PLAN**

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Kenny Neighborhood

NRP Action Plan

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Kenny Neighborhood

Kenny neighborhood, in south Minneapolis, is bordered by Highway 62, 54th Street, Lyndale Avenue, and the alley between Knox and Logan (see Attachment A.) Primarily residential, the center of Kenny is formerly a gravel pit and currently a site of two schools and a Minneapolis park shelter. Grass Lake, a 27-acre wetland, is tucked into the southern part of the Kenny neighborhood. It is called a "gem" or "a hidden jewel" by residents who enjoy the lake for its variety of birds and waterfowl, as well as its accessibility. Grass Lake also functions as a storm water retention basin for the City of Minneapolis and collects run-off from Highway 62 from Lyndale to Penn Avenue.

Kenny neighborhood's only business district is one side of Lyndale Avenue from 54th Street to 56th. Residents of the neighborhood support the 54th business node and use the existing stores to serve many of their shopping needs. The Bachman family farm occupied much of Kenny south of 58th Street. This section of the neighborhood remained an open field until the early 1950's, where the Bachman family eventually moved their nursery out of the City.

The original settling of Kenny occurred in the 1920's and 1930's and most early residents were 2nd or 3rd generation American families with small children. Many of these first residents were also Catholic and moved to Kenny due to the proximity of Annunciation Church and school. The neighborhood was not populated by professionals, but by skilled workers, who were seeking more open space than was available closer to the city center. Many of these original homeowners still remain and, according to the 1990 census, the senior citizen population in Kenny is 19 percent and occupies 30 percent of the homes.

According to Judith Martin and David Lanegran in their book *Where We Live--The Residential Districts of Minneapolis and Saint Paul*, an established mobility pattern functioned in the Kenny neighborhood. Families started out in Kenny, and when they had more money and had outgrown the area's small houses, they moved north of Minnehaha Creek. The function of Kenny as a "starter" community still remains, but now residents tend to leave for the suburbs, rather than moving into other areas of the City.

Kenny Neighborhood Association (KNA) is a volunteer-based community organization that focuses its energy on neighborhood-chosen issues. To assist with the identification of issues, and to encourage community-inspired solutions, KNA entered into the NRP Process just over two years ago. This process has helped to open-up communication with institutions and organizations which were previously uninvolved, forced the neighborhood to think strategically about its choices for the future, and encouraged even more people to become involved with the neighborhood association. It is hoped that the implementation of this plan will bring resources into the areas of need, help foster a sense of community within the neighborhood, and provide every Kenny neighbor with the knowledge that their involvement can make a difference within their community.

Initiating the Process

At the request of the Kenny Neighborhood Association Board, four Kenny neighbors formed an NRP Start-Up Committee in the summer of 1994. This group's tasks included: raising the awareness of NRP throughout the neighborhood, encouraging participation in the Kenny NRP process, writing the Participation Agreement, and planning the structure of, and the election for, the NRP Steering Committee.

The Start-Up Committee met for almost six months and outreach to the entire neighborhood was done in a number of ways. The group first designed and distributed a neighborhood-wide survey, which 12.5 percent of Kenny households returned (see Attachment B.) The Start-Up Committee then organized and staffed an NRP table at the August Kenny Neighborhood Summer Festival to increase awareness of and encourage participation in the NRP process. The NRP Steering Committee Election was also promoted at community-wide meetings including an October gathering concerning the issue of the proposed expansion of Highway 62, where 270 people attended. Anyone who expressed even a remote interest throughout the entire start-up process received a personal telephone call from one of the Start-Up Committee members to have their questions answered and to encourage their participation.

Forming the NRP Steering Committee

The NRP Steering Committee was organized as a committee of the Kenny Neighborhood Association, accountable to KNA and thus, to the residents of Kenny neighborhood. Participation on the Steering Committee was limited to two KNA Board members, however, to assist in the development of new leadership and to limit the all too common problem of the same people doing all of the work. Eleven Kenny residents, none of them KNA Board members, choose to make the commitment to run for the eight available elected seats of the NRP Steering Committee. All eleven candidates prepared a brief statement about their background in the community and their interest in NRP. These statements were posted in the foyer of Anthony Middle school, the location of the election, during the election for those residents that wanted to vote but were unable to listen to the candidate speeches.

Sixty Kenny neighbors cast ballots, electing the Steering Committee Members. Following the election, two additional NRP representatives were appointed to the NRP Steering Committee. One, an individual with a physical disability and the other a representative of Kenny Park as an employee and lifelong user. Also, immediately following the elections, an NRP Steering Committee Member was appointed to the KNA Board to act as a liaison between the two groups and assure that communication would flow back and forth. The Committee Members range in age from their early 20's through their late 60's and represent the four quadrants of the neighborhood.

Developing the Action Plan

The Kenny NRP Steering Committee spent ten months talking with neighbors about the challenges and opportunities that each saw in the Kenny community and compiling this data into Goals and Objectives. The Steering Committee gathered information through focus groups, a written survey, and finally a 'Prioritization Vote' at the 1996 Kenny Summer Festival. 12 percent of the Kenny population voted for the three Objectives they felt were most important (see Attachments C, D, and E.)

The results of the Prioritization Vote were mailed to each household and business in Kenny neighborhood, along with an invitation to attend the Task Force Orientation. At this community meeting, the five NRP Task Forces were established and directed to develop Strategies and refine the Goals and Objectives. The Kenny NRP Task Forces consisted of: Park and Recreation, Natural Environment, Lyndale Avenue/Crime and Safety, Housing and Land-Use, and Sense of Community. These groups met from November 1995-July 1996 and reported their recommendations to the NRP Steering Committee via their Steering Committee Representative. Thirty-five neighbors have actively participated in these Task Forces.

The NRP Steering Committee has remained dedicated to this process. Soon after the formation of the Task Forces this group committed itself to the production of the full Kenny Neighborhood Action Plan, rather than simply the 'First Step'. They have continued to meet monthly despite each member also being active on a Task Force, and have continued outreach to the neighborhood through a number of mailings, articles, and community meetings (see Attachments F1-5 and G.) They have also presented the Draft Action Plan twice to the community for comment; the first presentation was at the February 1996 KNA Board Meeting and the second at the April 1996 KNA Annual Election (see Attachment H.)

This Action Plan represents many of the biggest issues that the Kenny community faces and provides do-able, and often innovative solutions for their resolution. The Kenny Neighborhood Association, for whom this Plan was created, has demonstrated its ability to effectively resolve community issues, and the strategies outlined in this NRP Action Plan, while ambitious, are not impractical. Implementation of this Action Plan is assured by the commitment of the large and active volunteer base that Kenny maintains and KNA's demonstrated ability to effectively 'get-things-done'.

Executive Summary

The Kenny NRP Action Plan presented on the following pages is the result of countless hours of work by volunteers throughout the Kenny community. It has taken just over two years to explore the issues that effect the neighborhood, strategize solutions to address them and create this document. The process of NRP, while sometimes feeling burdensome, helped to open communication with institutions and organizations in the community, forced the neighborhood to think strategically about its choices for the future, and increased participation in the Kenny Neighborhood Association. Implementation of this Plan will bring resources into areas of need, help foster a sense of community within the neighborhood; and perhaps most importantly, instill the belief in Kenny neighbors that they, as individuals and as a strong neighborhood, can effect change within their community.

The following charts provide an overview of the strategies embodied in this Action Plan, the division of dollars between each of the Action Plan sections, and also the amount of NRP and leveraged dollars contributed to each strategy. The total dollar amount attributed to each plan section was roughly based on the level of priority residents gave to the issue through a written survey (spring 1994), community Focus Groups (spring 1995), and the voting/prioritization at the Kenny Summer Festival (August 1995). Kenny Park issues consistently ranked as a top priority, as did revitalization of the Lyndale corridor, preserving Grass Lake, and other environmental concerns.

Due to the exceptional quality of homes in Kenny neighborhood and the strong network of community that already exists, housing and community issues received fewer votes and hence, a lesser share of the allotted dollars. This decision is supported by both housing and crime statistics for the Kenny neighborhood. According to a 1992 housing inventory done by the Minneapolis Planning Department, Kenny neighborhood had 14 of 1437 residential structures (1.0 percent) in substandard condition compared with the city-wide rate of 10.0 percent. Also, houses tend to be newer than those in much of the city with 93.5 percent built between 1920 and 1960, and the neighborhood has a very high rate of owner-occupancy (96.4 percent of residents.) The percentage of Kenny residents below poverty in 1989 dropped to 1.1 percent, down from 2.1 percent in 1979; while the city-wide percentage grew from 13.5 to 18.5 in the same years.

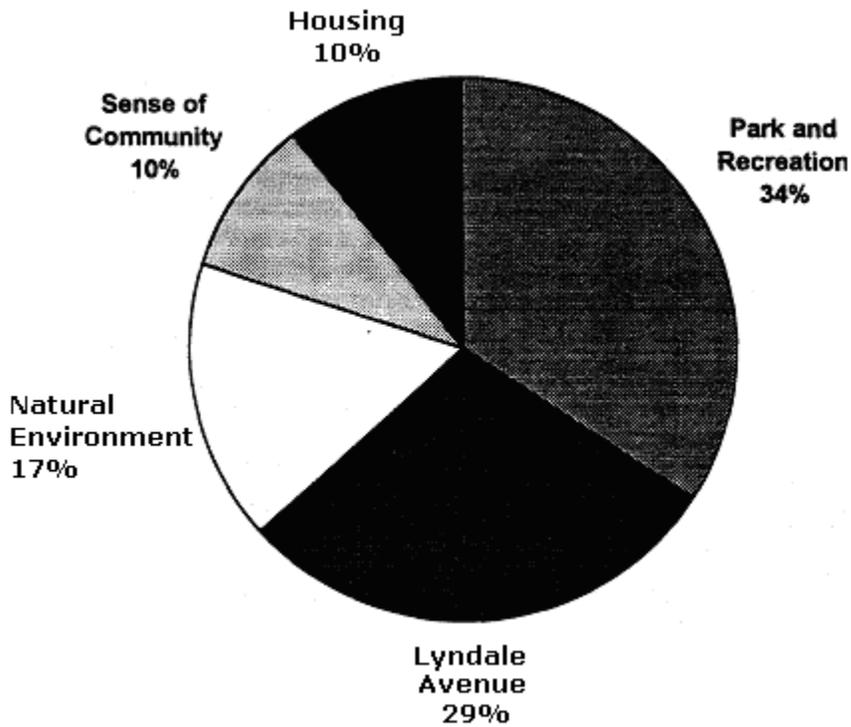
Criminal activity in Kenny neighborhood is also well below the city-wide average according to the Minneapolis Police Department Crime Analysis Unit. In 1993, 18 'major crimes' were reported (4.9 per 1000 people), 35 'vehicle crimes' (9.4 per 1000 people), and 19 'miscellaneous crimes' (5.1 per 1000 people). This compares with the city-wide rate of 38.9 major crimes per 1000 people, 50.5 vehicular crimes per 1000 people, and 32.1 miscellaneous crimes per 1000 people.

The implementation schedule for many of these strategies is ambitious; most of the Plan will be accomplished within three years. Some strategies, such as the revitalization of Lyndale Avenue, will be pursued in the future due to the implementation schedule of key partners. Many of the strategies presented here will be on-going, living beyond the life of this document, carried-on by volunteers committed to recreating the sense of community within Kenny neighborhood.

Action Plan Section Comparison

Action Plan Section	NRP Funds	Leveraged Funds
Park and Recreation	\$ 213,000	\$ 120,500
Lyndale Avenue	\$ 180,500	\$ 742,000
Natural Environment	\$ 103,420	\$ 29,700
Sense of Community	\$ 59,800	\$ 10,400
Housing	\$ 65,000	\$ 500,000
TOTAL	\$ 621,720	\$ 1,402,600

Proposed Use of NRP Funds



Park and Recreation

Park/Schools Strategies	NRP Funds	Leveraged Funds
G1;01,S1:Establish Park Committee:	\$ -	\$ -
G1,02,S1 Appoint Community Ed Rep	\$ -	\$ -
G1,02,S2 Programming Study	\$ -	\$ -
G1,02,S3 Programs for Teens	\$ -	\$ -
G1,02,S4 Open School Facilities	\$ -	\$ -
G2,01,S1 Develop/Implement Site Plan	\$ 195,000	\$ 117,500
Park/Schools Total	\$ 195,000	\$ 117,500

Bikeway Strategies	NRP Funds	Leveraged Funds
G1,01,S1 Bikeway Study	\$ -	\$ 3,000
G1,01,S2 Implementation Pool	\$ 18,000	\$ -
G2,01,S1 Bike Loops (Part of G1,01,S2)	\$ -	\$ -
G2,01,S2 Encourage Biking	\$ -	\$ -
G2,01,S3 Host Bike Events	\$ -	\$ -
Bikeway Total	\$ 18,000	\$ 3,000

TOTAL FUNDS	NRP Funds	Leveraged Funds
	\$ 213,000	\$ 120,500

Lyndale Avenue/Crime and Safety

Lyndale Strategies	NRP Funds	Leveraged Funds
G1,O1,S1: Promotion for Lyndale Walkers	\$ 1,500	\$ 4,500
G1,O1,S2: Business Crime/Safety Effort	\$ -	\$ -
G1,O1,S3: Windom Cop Shop	\$ 5,000	\$ 10,000
G1,O1,S4: Alley/Street Lighting	\$ 5,000	\$ 2,500
G1,O1,S4: Stop Signs	\$ 4,000	\$ -
G1,O2,S1: Lyndale Avenue Market Study -- Study	\$ 5,000	\$ 20,000
Implementation	\$ -	\$ -
G1,O2,S2: Lyndale Gateway Develop. Objectives -- Study and consultant expenses	\$ 45,000	\$ -
G1,O2,S3: Lyndale Street/Landscape Improvements	\$ 100,000	\$ 700,000
G1,O2,S4: Lyndale Parking Study	\$ 5,000	\$ -
G1,O2,S5: SW Business Association Staff	\$ 10,000	\$ 5,000
Total	\$ 180,500	\$ 742,000

Sense of Community

Sense of Community Strategies	NRP Funds	Leveraged Funds
G1,01, S1: Welcome Wagon	\$ -	\$ -
G1,01, S2: Kenny Neighborhood News	\$ -	\$ 9,400
G1, 01, S3: Block Leader Development	\$ -	\$ -
G1,01, S4: KNA Communication/Issue Work	\$ 2,500	\$ -
G1, 01,S5: Web Page	\$ 120	\$ -
G2,01,S1: Resident Input to KNA	\$ -	\$ -
G1, 02, S2: Notify Residents @ City Issues	\$ -	\$ -
G1, 02, S3: Leadership Training for KNA	\$ -	\$ -
G1, 03, S1: Promote Neighborhood	\$ -	\$ -
G1, 03, S2: Install Kenny Signs	\$ -	\$ 1,000
G1, 03, S2: Minneapolis Home Tour	\$ -	\$ -
G2, 01, S1: Implement NRP Action Plan	\$ -	\$ -
G2, 01, S2: Hire Implementation Staff	\$ 57,180	\$ -
Total	\$ 59,800	\$ 10,400

Natural Environment

Natural Environment Strategies	NRP Funds	Leveraged Funds
G1,O1, S1: Develop Grass Lake Management Strategies	\$ -	\$ 10,000
G1,O1, S2: Generate Informative Materials @ G1,O1,S1	\$ 2,000	\$ 7,500
G1, O1, S3: Involve Kenny Residents in GL Management	\$ 12,240	\$ 12,200
G1,O2, S1: Identify Disfigured and Diseased Trees	\$ 175	\$ -
G1, O2, S2: Plant/Replace Trees and Plantings	\$ 28,900	\$ -
G1, O3, S1: Identify Areas for Improvement	\$ -	\$ -
G1, O3, S2: Promote Gardening	\$ 105	\$ -
G1, O4, S1: Establish Airport Liaison	\$ -	\$ -
G1, O4, S2: Evaluate Airplane Noise Data and Distribute Results	\$ -	\$ -
G1, O4, S3: Identify Airplane Noise Mitigation Measures	\$ -	\$ -
G2, O1, S1: Track MNDOT Plans for Highway 62	\$ -	\$ -
G2, O2, S1: Develop and Implement Comprehensive Traffic Plan	\$ 80,000	\$ -
Total	\$ 103,420	\$ 29,700

Housing and Land Use

Housing Strategies	NRP Funds	Leveraged Funds
G1,01, S1: Residential Property Rebate	\$ 53,000	\$ 500,000
G1,02, S1: Metro Housing Fair	\$ 1,000	\$ -
G1, 03, S1: Senior-Needs Survey	\$ 1,000	\$ -
G1,03, S2: Fund for Senior Housing Needs	\$ 10,000	\$ -
G2, 01, S1: Welcome Wagon	\$ -	\$ -
G2, 01, S2: Affordable Housing Collaboration	\$ -	\$ -
Total	\$ 65,000	\$ 500,000

Park and Recreation

ACTION PLAN NARRATIVE

total cost \$333,500; NRP funds = \$213,000 + leveraged funds = \$120,500

When people think of Kenny Neighborhood, they most often think of Kenny Park and Kenny School--the most obvious landmarks of our neighborhood. Through a neighborhood-wide survey, focus groups, and a community prioritization at the 1995 Summer Festival, residents clearly affirmed the importance of Kenny Park and the grounds it shares with Kenny and Anthony Schools. A top priority for the neighborhood is the improvement and maintenance of Kenny Park and its programming to better serve the needs of the neighborhood. By providing safe, accessible, physically appealing and functional facilities and grounds, this area can become the focal point of our community.

The Kenny NRP Park and Recreation Task Force developed the following Plan to fulfill the mandate of the neighborhood. The first strategy is to form a standing committee of the Kenny Neighborhood Association to provide a vehicle for neighbors, schools, park staff and other organizations

to merge their efforts for the benefit of the neighborhood. One of the duties of this committee will be to look at ways to increase programming to meet the needs of all segments of Kenny's population. This committee will also organize some annual events including the Park Clean-up and Summer Festival.

An important task of the Park and Recreation Committee, which includes Park and School representation, will be to facilitate the development of a Master Site Plan for the park. A professional consultant will be hired by the neighborhood and work with the committee to create this plan, and this group will oversee its implementation. The Master Site Plan will take into account the heavy usage of the park, shelter, fields and especially the playground areas. At this time, five hundred schoolchildren use the park daily, in addition to the children from the on-site Minneapolis Kids latch-key program. During the summer Minneapolis Kids uses the playground up to five times daily. As part of the transition to a community school, Kenny School will be adding fourth and fifth grades. Currently, the wooden play equipment is deteriorated and needs to be updated to provide a safe and age-appropriate experience for the children, as well as to meet current ADA and National Playground Safety Standards. In addition, the Master Site Plan will address the inadequacies of the shelter with regard to heating, storage and meeting areas. \$195,000 will come from Kenny through NRP funds for the Master Site Plan study and to assist with its implementation. \$117,500 has been leveraged from the Park Board and the School Board.

While improving Kenny Park received the highest number of votes at the 1995 Festival, the fourth highest priority for the neighborhood was the development of safe and direct bikeways that link Kenny to other neighborhoods and bike paths, as well as provide for safe biking within Kenny. In the Spring of 1996, the Park and Recreation Task Force applied for and received a grant to research bike path options and to plan bikeways for the neighborhood. This grant, from Neighborhood Planning for Community Revitalization (NPCR), consists of 260 hours of research and 50 hours of architectural assistance from university students. A core group of bike enthusiasts from Kenny and the four adjoining communities (Armatage, Windom, and Lynnhurst neighborhoods and the City of Richfield), along with the City of Minneapolis Public Works Department, are working with these Research Assistants throughout the summer of 1996 to develop a community-supported Kenny Bikeway. This group will also encourage alternative modes of transportation to promote a healthy lifestyle, cleaner environment and increased sense of community. \$18,000 of Kenny NRP funds will be set aside for the implementation of the Bikeway Plan strategies. \$3000 has already been leveraged from NPCR for the planning of this project.

By implementing the strategies of this Action Plan, Kenny Park can become the strong and vital core of our community, instead of just a geographic landmark.

Kenny Park and Recreation

PARK and SCHOOL GROUNDS and FACILITIES

GOAL 1:

Establish Kenny Park and Schools as the social, recreational, and educational focal point of the neighborhood.

OBJECTIVE 1:

Establish a collaboration of Kenny neighbors, Kenny Park, and Kenny and Anthony Schools.

STRATEGY 1

Organize Kenny Park and Recreation Committee as a Standing Committee of Kenny Neighborhood Association.

STRATEGY NARRATIVE:

This Committee was established by the KNA Board in May 1996 at the request of the NRP Park and Recreation Task Force. Task Force Members accepted initial leadership of the Committee, which also includes three KNA Board Members, a KPAC representative, and a Kenny School/Community Liaison. The formation of this Committee is important because it will be the implementation vehicle for the strategies outlined within this NRP Action **Plan** section, and will assure implementation after the NRP Steering Committee disbands later this year.

The purpose of the Kenny Park and Recreation Committee is to: work to increase and enhance programming at the Park and schools that serves and benefits all Kenny neighbors, provide a forum and vehicle for organizations and individuals interested in the Park and schools to work together, organize annual events that benefit and promote both the Park and schools, and facilitate development of the Park/School Grounds Master Site Plan.

PARTNERS:

- Kenny Neighborhood Association
- Kenny Park Activity Council (KPAC)
- Minneapolis Park and Recreation Board
 - Y-MAP
- Minneapolis School Board
 - Minneapolis Kids
 - Community Education
 - Kenny School
 - Anthony School

TIMELINE:

1996, ongoing

RESOURCES:

In-kind resources partner organizations

OBJECTIVE 2:

Increase social, recreational, and educational programs within the Kenny neighborhood.

STRATEGY 1:

Appoint representative to Southwest Community Education Advisory Council and participate in the Southwest Community Education Collaborative.

STRATEGY NARRATIVE:

These groups are investigating programming needs and access by residents to school sites, both of which are issues within the Kenny Neighborhood. By working with these groups the Kenny Park and Recreation Committee can stay abreast of trends and strategies in both programming and collaborative school/community relationships, and also receive assistance in establishing such relationships themselves.

PARTNERS:

Kenny Neighborhood Association /Kenny Park and Schools Committee
Community Education

TIMELINE:

1996, ongoing

RESOURCES:

In-kind resources Community Education
In-kind resources Kenny Neighborhood Association

STRATEGY 2:

Outreach to Kenny neighbors to learn about programming needs and desires.

STRATEGY NARRATIVE:

In reaction to community feedback through focus groups and surveys, the Kenny Park and Recreation Task Force determined there is a need and desire for a diversity of programming to occur within the Kenny Neighborhood. Thus, by learning what types of programming people want, adequately publicizing them, and having them well run, the activity level at the park can be increased and the area can be used for what it was intended--a place for people to come together and recreate.

PARTNERS:

- Kenny Neighborhood Association /Kenny Park and Schools Committee

TIMELINE:

1996, 1997

RESOURCES:

In-kind resources Kenny Neighborhood Association

STRATEGY 3:

Increase variety and frequency of programs for children in middle school .

STRATEGY NARRATIVE:

KNA views its members as those that live, or go to school, in the neighborhood. Thus, this age group is a huge population within Kenny that is practically invisible and severely underutilized. One desire of this strategy is to draw this population into community action so that all the kids feel Kenny is their neighborhood. By having them active and visible, it **will** also help the residents see them as community members and not outsiders to fear. Another desire **of** this strategy is to provide these kids with *fun*, educational, and 'socially appropriate' activities that help them develop their personal skills and friendships. Y-IvIAP is already in place in Anthony Middle School and finding community teachers to supplement the programs offered is the anticipated method **of** implementing this strategy.

PARTNERS:

- Kenny Neighborhood Association /Kenny Park and Schools Committee • Y-MAP

TIMELINE:

1996, ongoing

RESOURCES:

In-kind resources Y-MAP
In-kind resources Kenny Neighborhood Association

STRATEGY 4:

Assure that school facilities are available and accessible for community use and increase community programming in them.

STRATEGY NARRATIVE:

It is important that the schools, which sit in the center of the Kenny Neighborhood, are open, accessible, and welcoming to the community. As stated in Goal 1, Objective 2, Strategy 1 of this Action Plan section, the Kenny Park and Recreation Committee will work with the Southwest Community Education Collaborative to assure that both schools are open **for** community use.

PARTNERS:

- Kenny Neighborhood Association /Kenny Park and Schools Committee
- Community Education

TIMELINE:

1996, ongoing

RESOURCES:

In-kind resources

Kenny Neighborhood Association

In-kind resources

Community Education

GOAL 2:

Improve and maintain safety, accessibility and function of the shared spaces of Kenny Park and the Schools.

OBJECTIVE 1:

Improve play areas, playground equipment, grounds and shelter to serve the needs of both the school and the community.

STRATEGY 1:

Develop and implement a site plan which addresses equipment, drainage, lighting, play surfaces, seating, park environment, site lines, safety of park users, usability of playing fields, park shelter issues, and community space issues.

STRATEGY NARRATIVE:

The Kenny Park and Recreation Committee will work with a community-chosen professional consultant to evaluate the needs of the schools, park and community and analyze ways to make all of those needs work together in the existing space. An 'Implementation Pool' of funds will be established to perform this study and carryout the its directives of this Master Site Plan. The above stated issues are those that have been identified as specific needs of the park and schools by Kenny community members, Park and KPAC representatives, Kenny teachers, and Minneapolis Kids instructors.

PARTNERS:

- Kenny Neighborhood Association /Kenny Park and Recreation Committee
- Minneapolis Park and Recreation Board
- Minneapolis Planning Department
- Minneapolis School Board
 - Kenny School
 - Anthony School
 - Minneapolis Kids

TIMELINE:

1997--study and implementation

RESOURCES:

\$195,000*	NRP Funds; study and implementation pool
\$42,500	Minneapolis Park and Recreation Board Funds
<u>\$75,000**</u>	<u>Minneapolis School Board NRP Funds</u>
\$312,500	

* approximately \$10,000 for study and \$185,000 for implementation of study

** request has been made to Minneapolis School Board for approval

CONTRACT MANAGER:

Minneapolis Park and Recreation Board

Kenny Park and Recreation

BIKEWAYS

GOAL 1:

Link Kenny to other neighborhoods, existing and proposed bike/walkways and open space.

OBJECTIVE 1:

Provide safe and direct routes for bike riders to local green spaces and to the greater metrotrail system including the Midtown Greenway.

STRATEGY 1:

Conduct a study to develop a bikeway system for Kenny that includes inter-connected north/south and east/west routes.

STRATEGY NARRATIVE:

In May 1996 a CURA Student Research Assistant was hired to assist the Kenny Bikeway Planning Group in investigating options for route placement and style. The Group is working on its own to identify user needs of both 'commuter bikers' and recreational riders, and to promote biking as a doable and enjoyable alternative form of transportation. Bordering communities are participating in the planning to ensure for path linkage. The study will be completed in mid-September and the Kenny Bikeway Planning Group will move forward with the plan to investigate funding possibilities (such as ISTEA) and secure the financial commitments and legal contracts necessary to begin implementation.

PARTNERS:

- Kenny Neighborhood Association / Kenny Park and Recreation Committee
- Minneapolis Department of Public Works
- Minneapolis Planning Department
- Center for Urban and Regional Affairs / Neighborhood Planning for Community Revitalization
- Armatage Neighborhood Association, Windom Community Council, Lynnhurst Neighborhood Association
- City of Richfield

TIMELINE:

1996

RESOURCES:

\$3,000

In-kind resources

NPCR; intern salary

Kenny Neighborhood Association

STRATEGY 2:

Implement Kenny Bikeway System.

STRATEGY NARRATIVE:

Create an 'Implementation Pool' to execute the planned Kenny Bikeway System.

PARTNERS:

- Kenny Neighborhood Association /Kenny Park and Recreation Committee
- Minneapolis Department of Public Works
- Armatage Neighborhood Association, Windom Community Council, Lynnhurst Neighborhood Association
- City of Richfield

TIMELINE:

1997, 1998, 1999, 2000

RESOURCES:

\$18,000 NRP Funds

CONTRACT MANAGER:

Minneapolis Department of Public Works

GOAL 2:

Promote biking as an enjoyable alternative form of transportation.

OBJECTIVE 1:

Increase number of bike riders and biking families in the Kenny neighborhood.

STRATEGY 1:

Install bike loops at destination points such as Kenny Park, Armatage Park, Windom Park, and along Lyndale Avenue.

STRATEGY NARRATIVE:

To encourage bicycling as a form of transportation, rather than simply recreation, people need to know that they can securely leave their bikes at their desired location. The above destinations receive a large amount of traffic from Kenny neighbors. The Kenny Bikeway Group will work with organizations associated with the above destinations on the funding and placement of the bike loops.

PARTNERS:

- Kenny Neighborhood Association / Kenny Parks and Recreation Committee
- Kenny Neighborhood Association / NRP Lyndale Avenue Task Force
- Minneapolis Department of Public Works

- Minneapolis Park and Recreation Board
- Armatage Neighborhood Association, Windom Community Council, Lynnhurst Neighborhood Association
- Southwest Business Association

TIMELINE:

1997, 1998, 1999, 2000

RESOURCES:

In-kind resources

KNA Bikeway Implementation Pool,
(see G.1, 0.1, S. 2)

STRATEGY 2:

Encourage families and individuals to bike to community events.

STRATEGY NARRATIVE:

KNA will host biking events and also publicize the benefits of individual's biking to other KNA events. This will be done in an effort to increase biking within the neighborhood, increase the community-building aspect of biking, and decrease the amount of short-trip automobile commuting within the neighborhood.

PARTNERS:

- Kenny Neighborhood Association /Kenny Park and Recreation Committee
- Minneapolis Park and Recreation Board
- Minneapolis School Board
- Kenny School
- Anthony School

TIMELINE:

1996, ongoing

RESOURCES:

In-kind resources

Kenny Neighborhood Association

STRATEGY 3:

Host bike events in the Kenny neighborhood including an annual bike rodeo.

STRATEGY NARRATIVE:

As stated in the above strategy, KNA will host biking events and also publicize the benefits of coming to these, and biking to other KNA events. This will be done in an effort to increase biking within the neighborhood, increase the community building aspect of biking, and decrease the amount of short-trip commuting within the neighborhood.

PARTNERS:

- Kenny Neighborhood Association /Kenny Park and Recreation Committee

TIMELINE:

1996, ongoing

RESOURCES:

In-kind resources

Kenny Neighborhood Association

Lyndale Avenue/Crime and Safety

ACTION PLAN NARRATIVE

total cost \$922,500; NRP funds = \$180,500 + leveraged funds = \$742,000

Lyndale Avenue is the main commercial area that serves Kenny Neighborhood. Kenny residents use the businesses along Lyndale Avenue for a variety of purposes, from getting their prescriptions and gas tanks filled, to buying groceries, renting movies, getting clothing dry cleaned, and visiting with friends and neighborhoods. Not only do Kenny residents shop along Lyndale Avenue, many also work there as well. Through focus groups, a neighborhood-wide survey, and a community vote at the summer festival, Kenny residents have continually made Lyndale Avenue a top priority. This has included revitalization efforts, economic development and crime and safety issues. The Kenny NRP Lyndale Avenue Task Force has developed the following Action Plan to fulfill the mandate of the neighborhood.

A priority along Lyndale Avenue is to ensure its continued economic viability. This Action Plan includes strategies to help develop and implement a market study for the Lyndale Avenue businesses. It also identifies other needed Avenue improvements such as building facade and lighting improvements, and additional parking. These strategies will be carried-out in collaboration with the Southwest Business Association and the MCDA to ensure that these programs meet the needs of the local businesses and the adjoining neighborhoods.

The Lyndale Gateway Group has been working to develop concepts for redevelopment of Lyndale Avenue, south of 56th Street. Included in these plans is a redesign of the 121 spur from Lyndale to Highway 62, redevelopment along Lyndale Avenue, and a reorientation of the businesses along Lyndale to serve the broader community. This Action Plan supports those efforts and KNA will work closely with the many local and State agencies responsible for implementation of these ideas.

Crime and safety has been a growing concern along Lyndale Avenue and this Action Plan includes strategies to educate businesses how to better protect themselves from crime, provides for additional lighting along Lyndale, and works with Windom Neighborhood to ensure the long-term viability of the "Cop Shop" on Nicollet Avenue. 'Lyndale Walkers' will also be supported through this Plan. In addition, other neighborhood lighting programs that will help offset the cost of motion detectors and dusk-to-dawn lights have been included, as well as additional street lighting and the purchase of stop signs for the uncontrolled intersections throughout the neighborhood.

Lyndale Avenue is slated to be improved from Franklin Avenue to 56th Street in the next 2 to 5 years. We have worked closely with the Lyndale Avenue Task Force and we will be supporting the improvements along Lyndale Avenue from the Creek to 56th Street. Action Plan strategies include additional landscaping along the street and the median, street furniture such as benches, garbage cans, and kiosks, and pedestrian-scaled lighting to humanize the Lyndale Avenue corridor.

By implementing the strategies of this Action Plan, Lyndale Avenue will not only provide the services and conveniences we have come to enjoy and expect, but will do so in a pedestrian-friendly manner that will be the envy of the City and beyond.

Lyndale Avenue / Crime and Safety

GOAL 1:

Revitalize/Enhance the Lyndale Avenue Corridor so that it better serves both commercial and residential needs.

OBJECTIVE 1:

Work to improve the safety of the Lyndale Corridor and Kenny Neighborhood.

STRATEGY 1:

Support Lyndale Walkers by Providing Promotional Material Such as Advertising, Window signs and Banners.

STRATEGY NARRATIVE

The Lyndale Walkers are a group of 400 residents from Kenny, Lynnhurst, Tangletown, and Windom neighborhoods who walk along Lyndale Avenue and its environs to provide a visible presence and hence, help deter crime, in the neighborhood. Local businesses are sponsoring promotions for registered walkers and, with the assistance of NRP funding, Lyndale Avenue will sport banners and signs promoting the walkers. Working with the local businesses, merchants, and other neighborhood organizations, KNA will provide financial assistance to help secure and place the promotional banners and signs. NRP funds may be used to provide liability insurance, if needed.

PARTNERS:

- Kenny Neighborhood Association
- Windom, Tangletown, Lynnhurst Neighborhoods
- Southwest Business Association

TIMELINE:

Spring/Summer 1997

RESOURCES:

\$ 1500 NRP Funds; 15 of 60 banners and poles \$4500
Adjoining Neighborhoods; banners, poles, and advertising

CONTRACT MANAGER:

Minneapolis Department of Public Works

STRATEGY 2:

Support a Business Crime and Safety Education Effort.

STRATEGY NARRATIVE:

Through community meetings and by talking with local business owners, it has become clear that businesses along Lyndale Avenue need to be better educated about using the Police Department to report not only crimes in progress, but also to prevent potential crimes from happening. Safety and security issues such as the use of on-site video cameras, proper locks on businesses and updated security systems will be addressed through this education effort. CCP/SAFE will conduct this education effort, perhaps through the auspices of the Southwest Business Association.

PARTNERS:

- Southwest Business Association
- CCP/SAFE

TIMELINE:

1997, 1998

RESOURCES:

In-kind resources CCP/SAFE

STRATEGY 3:

Support the Nicollet Avenue Cop Shop.

STRATEGY NARRATIVE:

Windom Neighborhood through its NRP program has established a "Cop Shop" on Nicollet Avenue. Although located in Windom Neighborhood, this Cop Shop benefits Kenny by having police officers in the general vicinity. Current funding for the Cop Shop ends in late 1996. Lynnhurst Neighborhood has discussed funding the Cop Shop for one year using NRP funds. Kenny NRP funds will augment Windom and Lynnhurst money to support the Cop Shop on Nicollet Avenue. The Windom Community Council also provides phone and utilities for this location.

PARTNERS:

- Kenny Neighborhood Association
- Windom Community Council
- Lynnhurst Neighborhood Association
- Minneapolis Police Department, 5th Precinct
- CCP/SAFE

TIMELINE:

1997, 1998, 1999

RESOURCES:

\$5000 NRP Funds; 1/3 per year
\$5000 Lynnhurst Neighborhood Association
\$5000 Windom Community Council

CONTRACT MANAGER:

CCP / SAFE

STRATEGY 4:

Increase the amount of motion detectors and dusk-to-dawn lights in the neighborhood.

STRATEGY NARRATIVE:

Kenny NRP will provide a rebate to residents who choose to buy motion lights or "dusk-to-dawn" lights. In addition, funds will be set aside to install them for senior citizens and others who don't have the means to install such lights themselves. A licensed contractor(s) will be identified who can provide the labor and then be reimbursed with NRP funds.

In addition, KNA will work with Mpls Public Works and NSP to determine whether short blocks and/or alleys need additional lighting. Efforts promoting the short-block lighting program and NSP's alley lighting options will be made at such community events as the summer festival and the neighborhood newsletter.

PARTNERS:

- Kenny Neighborhood Association
- CCP/SAFE
- Minneapolis Department of Public Works
- Northern States Power (NSP)

TIMELINE:

1997-1998

RESOURCES :

\$2500 NRP Funds; Motion Detectors and Dusk-to-Dawn Lights (250 houses @ \$10.00 max./household)
\$2500 NRP Funds; Contractor to install lighting (50 houses @ \$50.00 max./household) \$2500 leveraged funds; dollars invested in lights by Kenny neighbors (250 houses @ \$20 per light with \$10 rebate)

CONTRACT MANAGER:

CCP/SAFE

STRATEGY 5:

Place Stop Signs at all Uncontrolled Intersections.

STRATEGY NARRATIVE:

Approximately twenty 3-way and 4-way intersections in the Kenny Neighborhood are without stop signs. In order to increase safety on the street and to establish proper right-of-way at those intersections, KNA will purchase enough stop signs to control each uncontrolled intersection in the neighborhood. Public Works will identify which corner of each intersection will receive a stop sign, due to traffic patterns.

PARTNERS:

- Kenny Neighborhood Association
- Minneapolis Department of Public Works

TIMELINE:

1998

RESOURCES:

\$4,000	NRP Funds
In-kind resources	Minneapolis Department of Public Works

CONTRACT MANAGER:

Minneapolis Department of Public Works

OBJECTIVE 2:

Rehabilitate the Business Area to Improve the Community Commercial Character of the Lyndale Avenue Corridor.

STRATEGY I:

Work with MCDA/Southwest Business Association to Develop and Implement Recommendations of a Lyndale Avenue Market Study.

STRATEGY NARRATIVE:

The Southwest Business Association has received \$5,000 from the Minneapolis Community Development Agency (MCDA) to conduct a Phase I Market Study for the businesses in the area. Kenny will contribute money to hire a consultant to supplement this study and to ensure that one of its primary focuses is the study is Lyndale Avenue. It is anticipated that Windom, Lynnhurst, and Tangletown neighborhoods will assist with the implementation of the study's recommendations.

PARTNERS:

- Southwest Business Association
- Minneapolis Community Development Agency (MCDA)
- Minneapolis Planning Department

TIMELINE:

1997

RESOURCES:

\$ 5,000	MCDA; Phase I Market Study
\$15,000	MCDA; Phase II Market Study
\$ 5,000	NRP Funds; supplement Phase I & II Market Study

CONTRACT MANAGER:

Minneapolis Community Development Agency (MCDA)

STRATEGY 2:

Work with MCDA and the City Planning Department to Develop and Implement a redesign of the 56th and Lyndale Avenue proposal.

STRATEGY NARRATIVE:

The neighborhood has produced a number of redevelopment concepts for the area around Lyndale from 56th Street to the Crosstown. Realizing that a project of this magnitude requires partnerships between government, community and business, this group encouraged MCDA to formalize a Committee to study the feasibility of these redesign concepts. This Committee, with all of the partners listed below, was established in the spring of 1996, and their charge is to draft a 'Development Objective' for the Lyndale Gateway Area. In order to support redevelopment in this area, a fund will be established to help with the costs of land planning studies and implementation of the redesign.

PARTNERS:

- Kenny Neighborhood Association
- Windom Community Council
- Southwest Business Association
- Minneapolis Community Development Agency
- Minnesota Department of Transportation (MnDOT)
- Hennepin County
- Minneapolis Department of Public Works
- Minneapolis Planning Department
- Neighborhood Revitalization Program

TIMELINE:

1996-1997

RESOURCES:

\$45,000	NRP Funds; study and consultant fees
In-kind resources	partner agencies

CONTRACT MANAGER:

Minneapolis Community Development Agency (MCDA)

STRATEGY 3:

Develop an Implementation Mechanism for Landscaping and Streetscape Improvements to Lyndale Avenue as Recommended by the Lyndale Avenue Task Force.

STRATEGY NARRATIVE:

The Minneapolis Department of Public Works intends to rebuild Lyndale Avenue between 1998 and 2002. The area south of Minnehaha Creek is slated for these improvements in the later part of that time period. Kenny will work with Minneapolis Department of Public Works and other adjacent neighborhoods to develop a preferred alternative that includes the following details:

Lyndale Avenue Traffic Lane Reduction. Lyndale currently supports two lanes of traffic in each direction plus parking along the curb. Traffic counts are such that one lane of traffic in each direction with left and right turn lanes at each intersection would not reduce traffic flow while allowing for better pedestrian and bicycle use of the corridor. In order to assist pedestrian crossing at intersections, sidewalk bump-outs should be incorporated at intersections. A re-examination of the bus stops along Lyndale Avenue may also help with traffic flow.

Increased Green Space. With the reduction of lanes along Lyndale there is an opportunity for an increase in greenspace along Lyndale Avenue in both a landscaped median and added boulevards along the sidewalks. These areas should be landscaped with hard plantings that allow visibility of the adjacent businesses.

Streetscape and Landscaping Improvements. Along with the rebuilding of Lyndale Avenue, there is an opportunity for increased landscaping and streetscape improvements. These could include benches, decorative pavers, pedestrian scale lighting and entry features.

Streetscape improvements could cost up to \$800,000 for the area from the creek to 56th Street (\$100,000 per block face with minimal decorative pavers for 8 block faces). A Special Service District to help maintain such improvements will have to be established for the Lyndale Avenue businesses and it is City policy that adjacent business pay 100% of the cost of such streetscape improvements. The NRP funds can be used to offset some of these costs, but a minimum commitment of 25% will be required of the benefiting property owners. This leaves \$750,000 to be paid for by the 4 neighborhoods along Lyndale, the City and other parties. It should also be noted that when these improvements are under construction, every effort should be made to ensure that there is minimal impact on the affected businesses. Kenny will designate \$100,000 for streetscape improvements that includes trees, and plantings, street furniture, street and pedestrian lighting, and minimal decorative sidewalks. It is anticipated that the three other neighborhoods, the local business and the City will contribute enough money to fully fund this project.

PARTNERS:

- Kenny Neighborhood Association
- Windom, Tangletown, Lynnhurst neighborhood organizations
- Minneapolis Department of Public Works
- Southwest Business Association
- Hennepin County

TIMELINE:

1999-2001

RESOURCES:

\$100,000

NRP Funds

\$700,000

local businesses and adjacent neighborhoods

CONTRACT MANAGER:

Minneapolis Department of Public Works

STRATEGY 4:

Conduct and Implement a Parking Needs Analysis Study.

STRATEGY NARRATIVE:

With increased business and automobile use along Lyndale Avenue, parking has become an acute problem. A study will be conducted that inventories actual and potential parking spaces in the area, determines actual needed parking, and identifies strategies to better manage parking in the Lyndale Corridor.

PARTNERS:

- Kenny Neighborhood Association
- Windom, Tangletown, Lynnhurst neighborhood organizations
- Minneapolis Department of Public Works
- Southwest Business Association
- Minneapolis Community Development Agency
- Minneapolis Planning Department

TIMELINE:

1997

RESOURCES:

\$5,000

NRP Funds

CONTRACT MANAGER:

Minneapolis Department of Public Works

STRATEGY 5:

Support the Southwest Business Association (SBA) in implementing the NRP strategies for Lyndale Avenue by contributing funding support, to be matched by SBA funds, for professional staff assistance.

STRATEGY NARRATIVE:

All four neighborhoods along southern Lyndale Avenue (Kenny, Windom, Lynnhurst and Tangletown) have, or are in the process of, including strategies to improve Lyndale Avenue in their neighborhood NRP action plans. As the business association representing the Lyndale Avenue area, the Southwest

Business Association is the primary means to implement many of these strategies. It is important that a paid staff member be hired and retained with the responsibility of assisting the Southwest Business Association implement the approved Lyndale Avenue strategies. The staff person will be hired and supervised by the Southwest Business Association.

PARTNERS:

- Kenny Neighborhood Association
- Windom, Tangletown, Lynnhurst neighborhood organizations
- Southwest Business Association

TIMELINE:

1998-1999

RESOURCES:

\$10,000	NRP Funds
5,000	Windom Community Council
dues	Southwest Business Association

CONTRACT MANAGER:

NRP; Kenny neighborhood administrative budget

Sense of Community

ACTION PLAN NARRATIVE

estimated total cost \$70,200; NRP funds = \$59,800 + leveraged funds = \$10,400

The impression of Kenny neighborhood is generally favorable. Residents value its quiet, residential character, the neighborhood's diverse age-range, and its accessibility to other parts of the metro-region. Other Minneapolis inhabitants envy Kenny's low crime rates and the safety its residents enjoy. Many people feel that Kenny neighborhood is secure and stable. One example of this stability is the high number of Kenny children that return to the neighborhood to buy a home when they reach adulthood. The mission of the Sense of Community Task Force was to create strategies that would nurture the feeling of security and belonging that so many people in Kenny have.

The first goal of the Sense of Community Task Force is to "build a strong sense of community and encourage a feeling of welcoming within the Kenny neighborhood." The strategies focus on improving communication between neighbors, improving the capacity and effectiveness of the Kenny Neighborhood Association, and increasing Kenny's visibility throughout the metro-area as a healthy place to live. Strategies include: establishing a 'Welcome Wagon', strengthening block clubs, increasing production and relevance of the *Kenny Neighborhood News*, and providing opportunities for neighbors to come together, both for social reasons and skill development. One of the strategies also involves the design and installation of 'Kenny Neighborhood' signs throughout the neighborhood. This strategy will be implemented due to the generosity of Kenny neighbors, who saw the importance of this strategy and donated over \$1000 towards it in the 1995 Annual Direct-Mail Fund-raiser. Many of these strategies cost very little money, and many of them have leveraged dollars and support from other agencies.

The second goal of the Sense of Community Task Force is to "revitalize Kenny neighborhood". This will be accomplished by building a stronger neighborhood association and implementing the entire Kenny NRP Action Plan. The primary strategy for this goal is the hiring of a part-time NRP Implementation Coordinator, who will assist residents in implementing the strategies in the Kenny NRP Action Plan and work to build the capacity of the Kenny Neighborhood Association. The work of 'revitalization' has already begun, and the increase of vitality of the neighborhood is apparent both in the number of activities occurring throughout the community, and the number of people involved in these events.

By implementing the strategies of this NRP Action Plan, KNA can continue as a strong and positive force working for the Kenny community, and Kenny neighborhood will continue as a strong and vital voice in the City of Minneapolis.

Sense of Community

GOAL 1:

Build a strong sense of community and encourage a feeling-of welcoming' within the Kenny neighborhood.

OBJECTIVE 1:

Improve communication between neighbors.

STRATEGY 1:

Establish a "welcome wagon" for new neighbors.

STRATEGY NARRATIVE:

In the past few years there has been a great deal of turnover of the homes in Kenny Neighborhood. Many of the original homeowners have died or moved to smaller, more accessible homes, and many of the people that have moved into the community in the past few years are single and view the neighborhood, and their property, as a good place to `start'. Through informal tracking KNA learned that many of these `starter' homeowners move to the suburbs when they leave the Kenny Neighborhood. Many of the older homeowners mourn the loss of community and neighborliness on their block. By establishing a system in which new residents are greeted soon after arriving we hope to: make them feel a part of Kenny, create strong bonds between neighbors, and provide them with information about the neighborhood organization and community. All of this, to encourage their involvement in the neighborhood, to cause them to think twice before moving to a different community, and to rebuild a strong sense of community within Kenny.

PARTNERS:

- Kenny Neighborhood Association / Kenny Block Leaders
- Minneapolis Office of Public Affairs
- local businesses

TIMELINE:

1996, ongoing

RESOURCES:

In-kind resources	local businesses
In-kind resources	Minneapolis Office of Public Affairs
In-kind resources	Kenny Neighborhood Association

STRATEGY 2:

Increase production and 'timeliness' of the *Kenny Neighborhood NEWS*.

STRATEGY NARRATIVE:

It is important that KNA provide regular and timely information to the entire population of Kenny Neighborhood, both to encourage resident involvement and inform them of community issues and decisions. In 1996 this strategy was implemented as Kenny volunteers increased the production of this publication from 4 to 6 issues a year. The effectiveness of both the 'long' and 'short' format are being reviewed by the newsletter team, in order to determine the most effective use of their time and the resources provided by MCDA.

PARTNERS:

- Kenny Neighborhood Association
- MCDA

TIMELINE:

1996, 1997, 1998, 1999

RESOURCES:

\$9400

MCDA Citizen Participation Funds (\$2350 yr.)-contingent upon the City's future receipt of CDBG moneys

In-kind resources

Kenny Neighborhood Association

STRATEGY 3:

Strengthen block clubs and increase visibility and responsibility of block leaders throughout the neighborhood.

STRATEGY NARRATIVE:

Many Kenny Block Leaders were identified almost ten years ago, when CCP/Safe was just getting off the ground. KNA feels that the duties and responsibilities, as well as the importance of this position, has changed within the past few years as the occurrence of crime has increased within the City and the fabric of our urban neighborhoods has begun to fray. KNA will work with CCP/Safe to revisit the 'job description' for Block Leaders, and work with them to identify and train new volunteers, or co-leaders, to undertake these added responsibilities.

PARTNERS:

- Kenny Neighborhood Association
- CCP/SAFE

TIMELINE:

1995, 1996, 1997, 1998, 1999

RESOURCES:

In-kind resources CCP/Safe

In-kind resources Kenny Neighborhood Association

STRATEGY 4:

Increase awareness of the Kenny Neighborhood Association and opportunities for neighbors to get to know each other.

STRATEGY NARRATIVE:

KNA wants to be seen as an effective vehicle to work with, and through, for solving community problems. To do this, KNA needs to be 'known' as an organization that people can come to with issues, and one that possesses the skills to assist residents in resolving community problems. By bringing people together to work on community issues, KNA will help to increase neighbor-to-neighbor communication and provide a means for people to get to know each other.

PARTNERS:

- Kenny Neighborhood Association

TIMELINE:

1996, 1997, 1998, 1999

RESOURCES:

\$2500

In-kind resources

NRP Funds; communication budget

Kenny Neighborhood Association

CONTRACT MANAGER:

NRP; Kenny neighborhood administrative budget

STRATEGY 5:

Establish and maintain a Kenny Neighborhood Association web page.

STRATEGY NARRATIVE:

Seeking additional methods to attract participation from previously uninvolved residents and increase the opportunities for communication, KNA established its web page in 1995. With the assistance of Freenet, this page has increased Kenny's visibility both inside the neighborhood and City, and outside the state of Minnesota. KNA is currently investigating ways this page could be used as a teaching and involvement tool for youth within the Kenny neighborhood and schools.

PARTNERS:

- Kenny Neighborhood Association
- Freenet

TIMELINE:

1996, 1997, 1998, 1999

RESOURCES:

\$120

budget In-kind

NRP Funds; communications

Freenet

CONTACT MANAGER:

NRP

OBJECTIVE 2:

Improve capacity and effectiveness of Kenny Neighborhood Association.

STRATEGY 1:

Increase resident input into the Kenny Neighborhood Association.

STRATEGY NARRATIVE:

KNA wants to be seen as an effective vehicle to work with, and through, for solving community problems. To do this, KNA needs to be 'known' as an organization that people can come to with issues, and one that possesses the skills to assist residents in resolving their problems. To do so, two things need to occur. Individuals need to be able to acquire the skills necessary to increase each persons' personal capacity to accomplish the needed tasks, and more people need to become involved in KNA to increase its organizational capacity. This strategy addresses the latter.

PARTNERS:

Kenny Neighborhood Association

TIMELINE:

1994, ongoing

RESOURCES:

In-kind

Kenny Neighborhood Association

STRATEGY 2:

Inform residents about, and encourage their participation in, citizen forums, public hearings, Minneapolis Comprehensive Planning meetings, and the like.

STRATEGY NARRATIVE:

Kenny Neighborhood Association believes that neighbors' involvement in their community needs to extend outside of their neighborhoods' boundaries. Thus, KNA will encourage participation in Citywide and Metro-area issues and discussions that are related to, or effect, the Kenny community.

PARTNERS:

- Kenny Neighborhood Association

TIMELINE:

1994, ongoing

RESOURCES:

In-kind

Kenny Neighborhood Association

STRATEGY 3:

Provide (leadership, organizational, skill building, legal, diversity, etc.) training for Kenny Neighborhood Association Board and interested residents.

STRATEGY NARRATIVE:

KNA wants to be seen as an effective vehicle to work with, and through, for solving community problems. To do this, KNA needs to be 'known' as an organization that people can come to with issues, and one that has the ability to assist residents in resolving their problems. To do so, two things need to occur. Individuals need to be able to attend trainings and seminars to acquire the skills necessary to increase each persons' personal capacity to accomplish the needed tasks, and more people need to become involved in KNA to increase its organizational capacity. This strategy addresses the former.

PARTNERS:

- Kenny Neighborhood Association
- Neighborhood Revitalization Program
- Headwaters Foundation
- Community Action Institute
- Minneapolis Training Program for Neighborhood Organizers

TIMELINE:

1994, 1995, 1996, 1997, 1998, 1999

RESOURCES:

In-kind resources

partner organizations

OBJECTIVE 3:

Increase visibility of neighborhood throughout city, and visibility and impression of the city as a healthy place to live.

STRATEGY 1:

Provide information to Realtors about Kenny neighborhood, Kenny schools, and Kenny Neighborhood Association.

STRATEGY NARRATIVE:

By increasing Twin Cities Realtors' knowledge about the Kenny community two outcomes are desired. New residents that are seeking an active and strong community will know they will find that in Kenny, and their knowledge of KNA will facilitate their more rapid involvement in it. Also, being pulled-in more quickly into the Kenny community, which relishes its urban strengths, will reduce peoples' tendency to move from Kenny to the suburbs.

PARTNERS:

- Kenny Neighborhood Association
- local Realtors

TIMELINE:

1995, 1996, 1997

RESOURCES:

In-kind resources

Kenny Neighborhood Association

STRATEGY 2:

Design and install Kenny Neighborhood signs at key entrances and destination points in neighborhood.

STRATEGY NARRATIVE:

Kenny Neighbors realized the importance of this strategy of increasing the visibility of their community when, in 1995, they donated over \$1000 towards the design and purchase of neighborhood signs. Signs will be placed along the neighborhood's perimeter and also along the Park and schools' grounds.

PARTNERS:

- Kenny Neighborhood Association
- Kenny residents
- Minneapolis Department of Public Works

TIMELINE:

1996, 1997

RESOURCES:

\$1000

In-kind resources

Kenny neighbors

Minneapolis Department of Public Works

STRATEGY 3:

Identify Kenny home/resident to be on the Minneapolis/St. Paul Home Tour.

STRATEGY NARRATIVE:

This strategy was conceived of as a way to increase the visibility of Kenny neighborhood throughout the City. By encouraging traffic within the community for special events and promotions, more people will come to realize the quality and beauty of the Kenny Neighborhood.

PARTNERS:

- Kenny Neighborhood Association
- Minneapolis Department of Public Affairs

TIMELINE:

1997

RESOURCES:

In-kind resources

In-kind resources

Office of Public Affairs

Kenny Neighborhood Association

GOAL 2:

Revitalize Kenny neighborhood.

OBJECTIVE 1:

Implement Kenny Neighborhood Action Plan.

STRATEGY 1:

Improve capacity and effectiveness of Kenny Neighborhood Association (see Sense of Community G. 1, 0. 2).

STRATEGY NARRATIVE:

KNA wants to be seen as an effective vehicle to work with, and through, for solving community problems. To do this, KNA needs to be 'known' as an organization that people can come to with issues, and one that possesses the skills to assist residents in resolving their problems. To do so, two things need to occur. Individuals need to be able to acquire the skills necessary to increase each persons' personal capacity to accomplish the needed tasks, and more people need to become involved in KNA to increase its organizational capacity.

KNA also needs to learn the skills necessary to have its voice heard throughout the City on issues that effect the community. Kenny Neighborhood Association believes that neighbors' involvement in their community needs to extend outside of their neighborhoods' boundaries. Thus, KNA will encourage participation in Citywide and Metro-area issues and discussions that are related to, or effect, the Kenny community.

PARTNERS:

- Kenny Neighborhood Association

TIMELINE:

1995, ongoing

RESOURCES:

In-kind resources

Kenny Neighborhood Association

STRATEGY 2:

Hire NRP Implementation Community Staff.

STRATEGY NARRATIVE:

To assist KNA in carrying out the strategies detailed within this Action Plan and help build the organizational capacity of KNA which will benefit its residents beyond the life of these actions, KNA will hire an Implementation Community Coordinator. This position will be staffed throughout the year 1999 (see budget, below) and will be supervised by the Kenny NRP Implementation Committee.

Because Kenny maintains a high level of citizen involvement which will contribute to a swift implementation of this Action Plan, this position will be sustained at 80 hours-per-month for a full three years.

PARTNERS:

- Kenny Neighborhood Association/NRP Implementation Committee

TIMELINE:

1996, 1997, 1998, 1999

RESOURCES:

\$57,180 NRP Funds

CONTRACT MANAGER:

NRP

Sense of Community--G. 2, O. 1, S. 2

Cost Category	1997	1998	1999	
Salary	\$14,400	\$14,400	\$14,400	
Fringe	\$2,160	\$2,160	\$2,160	
Audit and legal fees	\$2,500	\$2,500	\$2,500	
Office				
Communication--see Sense of Community G.1, O.1, S.4	\$ -	\$ -	\$ -	
Annual Administrative Expense	\$19,060	\$19,060	\$19,060	Total \$ 57180

Natural Environment

ACTION PLAN NARRATIVE

total cost \$133,120; NRP funds = \$103,420 + leveraged funds = \$29,700

The Kenny Neighborhood is proud of the natural environment inherited from the past, and this Task Force has attempted to identify attributes that may be in danger of being lost due to development, "progress", neglect, or lack of understanding or recognition. This Action Plan section recognizes ways to enhance and protect the environment. At the beginning of the Natural Environment Task Forces' assignment, each member was attracted by some aspect of the environment that he/she believed to be in need of preservation or improvement, and some action in which residents of the neighborhood could become involved. After much discussion, the following items were selected and authenticated by subsequent neighborhood focus groups.

- Preserve Grass Lake
- Reduce Impact of Airport Noise
- Calm Traffic on sunrise Drive
- Enhance and Maintain Neighborhood attractiveness
- Improve our Boulevards and Trees Reduce Impact of Highway 62

Grass Lake is a prominent feature of the neighborhood but, until the last few years, has not had much attention paid to its preservation as a community attribute. The Grass Lake Committee has worked with many partners over the past two years to identify and study the problems that are occurring at the wetland. They are now moving forward to identify solutions to those problems, develop a Comprehensive Natural Resources Management Plan for the lake; and to inform and involve residents about each persons' role in Grass lake's survival.

The visual appearance and attractiveness of Kenny is inherent in the way private, public, and business space takes advantage of the natural environment. There are, however, a few exceptions in the generally well planned and maintained boulevards and trees in the Kenny neighborhood that need attention. This Task Force recommends replacement of the "Y" trees disfigured by power line trimming, and the involvement of residents in identification of other trees and plantings that need attention.

Unfortunately, Kenny is subjected to severe aircraft noise pollution form the Minneapolis/ St. Paul Airport and this problem is proving to be intractable especially in view of the recent decision to expand the airport. Practical noise mitigation, which Kenny neighbors will study and promote, is proposed. Automobile *traffic* problems in the neighborhood are another issue studied by the Natural Environment Task Force, with particular attention going to the 58th Street/Sunrise Drive/60th Corridor. Potential problems for the neighborhood are also posed by work planned for the 35W/Highway 62 intersection, and this Task Force has addressed its concerns for this area here, to keep the neighborhood aware of all possible alternatives.

The NRP process, which involved the Kenny neighborhood in naming issues of concern, has been very helpful in getting consensus on environmental issues. By implementing the strategies of the NRP Action Plan, Kenny can continue to preserve, and begin to enhance, its natural environment which contributes so greatly to the desirability and of this urban community.

Natural Environment

GOAL 1

Improve the quality of the Natural Environment in the Kenny Neighborhood.

OBJECTIVE 1:

Preserve Grass Lake

OBJECTIVE NARRATIVE:

Grass Lake is an important part of the natural environment in the Kenny Neighborhood, and as such, has attracted considerable interest over the years as a bird sanctuary, mosquito breeder and mud hole. To continue with benign neglect was, in our opinion, not the best policy. A Grass Lake Committee has been formalized by the Kenny Neighborhood Association (KNA) and encouraged by the Minnehaha Creek Watershed District (MCWD). The charge of this Committee is to carry on work associated with the preservation of Grass Lake. In cooperation with the Grass Lake Committee, this Task Force recommends the following strategies.

STRATEGY 1:

Develop sensible, wetland Management Practices.

STRATEGY NARRATIVE:

In cooperation with the identified partners, the Grass Lake Committee will develop a set of management practices in which the neighborhood can participate.

PARTNERS:

- Kenny Neighborhood Association/ Grass Lake Committee
- Minnehaha Creek Watershed District
- Minnesota Office of Environmental Assistance (MN OEA)
- Minneapolis Park and Recreation Board
- University of Minnesota, Fish and Wildlife Department
- Citizens Environmental Advisory Committee
- Minneapolis Public Works Department
- Minneapolis Inspections, Environmental Section

TIMELINE:

3rd Quarter 1995-1st Quarter 1997

RESOURCES:

\$7000	MN OEA
\$3000	Minnehaha Creek Watershed District

STRATEGY 2:

Select informative materials for neighborhood and distribute.

STRATEGY NARRATIVE:

Using the management policies developed in the above strategy, the Grass Lake Committee will work with the below mentioned partners to define on-going resources and responsibilities. Materials will be gathered and distributed throughout the neighborhood, informing people of the Management Practices. KNA is currently using partners as funding sources and NRP will be last dollars in, used when other sources are exhausted.

PARTNERS:

- Kenny Neighborhood Association/ Grass Lake Committee
- Minnehaha Creek Watershed District
- Minneapolis Foundation
- Department of Natural Resources (DNR)
- Minnesota Office of Environmental Assistance (OEA)
- City of Minneapolis
- Minneapolis Park and Recreation Board
- Metropolitan Council Environmental Services
- Hennepin County Master Gardeners

TIMELINE:

1995, 1996, 1997, 1998, 1999

RESOURCES:

\$2000	NRP Funds; environmental communications budget
\$1000	MN OEA \$4500 DNR \$2000 Minneapolis Foundation
In-kind resources	Minneapolis Park and Recreation Board
In-kind resources	Metropolitan Council
In-kind resources	Hennepin County Master Gardeners

CONTRACT MANAGER:

NRP; Kenny neighborhood administrative budget

STRATEGY 3:

Involve Kenny residents in all aspects of management.

STRATEGY NARRATIVE:

By 1997, the Grass Lake Committee will have identified monitoring, maintenance, and reporting procedures so that all Kenny residents can become actively involved in the management of the Grass Lake environment. Under the guidance of the Management Plan, an implementation pool will be established for actions found important to take to improve water quality at Grass Lake. Some of the possible actions may include erosion control, cataloging of changes and concerns, operation of aeration equipment, and chemical and water **quality** testing.

PARTNERS:

- Kenny Neighborhood Association/ Grass Lake Committee
- Minnehaha Creek Watershed District
- Minnehaha Creek Watershed Youth Stewardship Project
- Minneapolis Foundation
- Minnesota Office of Environmental Assistance
- Minneapolis Park and Recreation Board
- City of Minneapolis

TIMELINE:

1995, ongoing

RESOURCES:

\$12,240	NRP Funds; Water Quality Implementation Pool
\$ 7,000	MN OEA
\$ 5,000	Minneapolis Foundation
\$200	Minnehaha Creek Watershed Youth Stewardship Project
In-kind resources	Minneapolis Park and Recreation Board

CONTRACT MANAGER:

Minneapolis Department of Public Works; Joint Powers Agreement

OBJECTIVE 2:

Improve Kennys' Boulevards and Trees.

OBJECTIVE NARRATIVE:

An important aspect of the Kenny Neighborhood is the appearance of the streets and boulevards which are generally well maintained and designed. However, the boulevards comprise a wide variety of widths, shapes and styles. Some boulevard trees have been savaged by power lines, street lights, lack of maintenance and neglect. Our objective is to identify, with neighborhood approval, specific boulevards that

could be improved in appearance. An on-going committee would manage changes in removal, trimming, feeding, planting and care of plants and trees.

STRATEGY I:

Identification of disfigured, diseased trees to be replaced.

STRATEGY NARRATIVE:

Kenny volunteers will identify trees and other non-park areas that need attention. NRP funds will be used to invite participation of all Kenny neighbors in an area where trees have been selected, to work together to come to a decision about what could be done. For 'Y' trees, NSP will be contacted for alternatives including underground cables. The Minneapolis Park and Recreation Board Forestry Department, in accordance with their reforestation plan, will also be encouraged to replant tree species that help diversify the tree population within the neighborhood and City and will grow more successfully under power lines.

PARTNERS:

- Kenny Neighborhood Association
- Minneapolis Park and Recreation Board
- Northern States Power

TIMELINE:

1997

RESOURCES:

\$175 NRP Funds; environmental communication budget

CONTRACT MANAGER:

NRP; Kenny neighborhood administrative budget

STRATEGY 2:

Plant/replace trees, shrubs, and plantings.

STRATEGY NARRATIVE:

Resident volunteers will coordinate and schedule with below listed partners, the removal of certain trees and plants, replanting and continued care. A pool of funds will be established to pay for tree removal, tree replacement, maintenance, and administrative expenses.

PARTNERS:

- Kenny Neighborhood Association
- Minneapolis Park and Recreation Board

TIMELINE:

1997

RESOURCES:

\$28,900

NRP Funds

CONTRACT MANAGER:

Minneapolis Park and Recreation Board

OBJECTIVE 3:

Enhance and Maintain attractiveness of neighborhood and prevent urban blight.

OBJECTIVE STRATEGY:

The attractiveness of a neighborhood is seen in its' neatness, cleanliness, architecture and structure of intersections, open spaces, pedestrian ways, and business areas. Our objective is to identify areas in Kenny that could benefit from a re-evaluation of such existing space and involve the community in an aesthetic concern for improvements by plantings, restructuring or cleaning. It is recognized that Kenny is now a relatively well-kept neighborhood so that changes must be carefully evaluated by the neighborhood and business interests.

STRATEGY 1:

Identify areas for improvement

STRATEGY NARRATIVE:

Kenny volunteers will identify areas that could be improved by planting, gardening, clean-up, and care. Neighborhood involvement to improve these areas will be solicited by hand distribution of literature.

PARTNERS:

- Kenny Neighborhood Association

TIMELINE:

1997

RESOURCES:

In-kind resources

Kenny Neighborhood Association

STRATEGY 2:

Promote gardening.

STRATEGY NARRATIVE:

The gardening now done on public and private space will be identified and promoted and guidance with expert help

PARTNERS:

- Kenny Neighborhood Association
- Minnesota Green Community Gardening Organization
- Sustainable Resource Center
- Hennepin County Master Gardeners

TIMELINE:

1997

RESOURCES:

\$105 NRP Funds; donation to MN Green to access free plant materials for public spaces

CONTRACT MANAGER:

NRP; Kenny neighborhood administrative budget

OBJECTIVE 4:

Reduce impact of airport noise

OBJECTIVE STRATEGY:

A major concern in the Kenny neighborhood is the noise pollution from aircraft using the Minneapolis/St. Paul airport. Kenny is located in the 60-65 DNL Zone and suffers severe impact and distress for the overhead noise day and night. Since the State Legislature has decided to expand the airport instead of building a new one, the noise pollution promises to get worse. To avoid detrimental effects on the neighborhood, noise mitigation measures, short of moving out of the neighborhood, need to be studied and evaluated. In view of the lack of interest the Metropolitan Airports Commission (MAC) has towards controlling aircraft engine noise, take-off and landing patterns and punishing noisy carriers, the options open to the neighborhood are few and need to be carefully deliberated and weighed.

STRATEGY 1:

Establish liaison and representation with other neighborhoods.

STRATEGY NARRATIVE:

It is important that noise mitigation measures be coordinated with other neighborhoods and the Metropolitan Airports Commission (MAC). A group of Kenny volunteers will be organized for this purpose and be responsible for the creation, securement, and distribution of informational materials about this issue.

TIMELINE:

1997

RESOURCES:

In-kind resources

Kenny Neighborhood Association

GOAL 2:

**Reduce adverse effects of Auto Traffic. OBJECTIVE 1:
Reduce impact of Highway 62.**

OBJECTIVE NARRATIVE:

Plans for the expansion of Highway 62 along with Interstate 35 W, especially the Frontage Road, have angered and disturbed Kenny residents because of the interference of highway construction, the threat of taking property by the Minnesota Department of Transportation (MnDOT) and the rerouting of considerable traffic through the neighborhood. The on-again/off-again MnDOT announcements have led to the need to keep up with the plans for changes to Highway 62 to alleviate any untoward effects on the neighborhood.

STRATEGY 1:

Track MnDOT plans for Highway 62 and inform Kenny neighbors.

STRATEGY NARRATIVE:

The Highway Expansion Concerns Committee (HECC) is a standing committee of KNA, and acts as a vehicle and forum for residents with concerns about proposed Highway changes. HECC will continue to follow MnDOT's plans, evaluate them with respect to Kenny, and prepare articles for neighborhood distribution to keep the Kenny neighborhood informed.

PARTNERS:

- Kenny Neighborhood Association/ Highway Expansion Concerns Committee

TIMELINE:

1994, 1995, 1996, 1997, 1998, 1999

RESOURCES:

In-kind resources

Kenny Neighborhood Association

Housing and Land Use

NRP ACTION PLAN NARRATIVE

total cost \$565,000; NRP funds = \$65,000 + leveraged funds = \$500,000

Home ownership is a large part of the American dream. In Kenny, most residents have achieved this goal. The most recent inventory data indicate that of the neighborhood's 1,437 residential structures, 96.4% are owner occupied. Although there are many benefits associated with owning a home, there are challenges as well. In the Housing & Land Use component of our Action Plan we've focused on the most common issues surrounding property ownership in Kenny: rehabilitation/improvement, education, and senior needs.

More and more, home improvement is seen as a desirable alternative to moving. 93.5% of Kenny's housing stock was built between 1920 and 1960. The Plan institutes a rebate program for neighbors who make significant investments in their property. The intent of the plan is twofold: to stabilize and increase housing values, and retain residents long term. No provision has been made for demolition of property, as boarded and/or condemned buildings have not been a problem in the Kenny neighborhood.

Information is a key part of acquiring or owning a home. The Plan commits Kenny to collaborate in a metro-area Housing Fair. This fair will provide an education vehicle for residents on topics ranging from financing to energy conservation. In addition, Kenny will work to provide residents with information on affordable and mixed-use housing.

Senior citizens comprise a substantial 19% of Kenny's residents. It's believed that this group has different needs from other neighbors. The Plan calls for the development and use of a targeted survey to assist in identifying senior housing issues. Money will also be set aside to assist in implementing the findings of the study.

Housing is the backbone of a healthy neighborhood. The implementation of these strategies will enable Kenny to improve the integrity and variety of its property to the benefit of all residents.

Housing and Land-Use

GOAL 1:

Stabilize and increase housing values.

OBJECTIVE 1:

Provide incentives for Kenny neighborhood property owners to rehabilitate, physically improve, or expand their residential property.

STRATEGY 1:

The Kenny Neighborhood Association (KNA) will provide a one-time rebate to residential property owners of \$500 for improvements costing \$5000-\$9999, or \$1000 for improvements costing \$10,000 or more.

STRATEGY NARRATIVE:

50-100 property owners will qualify for a one-time rebate from the Kenny Neighborhood Association by submitting receipts for materials or work performed by licensed contractors in excess of \$5000. A rebate of \$500 will be given for improvements ranging from \$5000 - \$9999. A rebate of \$1000 will be given for property improvements of \$10,000 or more. Residential property owners will have the option of pre-qualifying for a rebate by submitting material estimates or contractor's bids to KNA. Work must be completed within nine months of pre-qualification. Only receipts dated after the program kick-off will be eligible. Property owners will be limited to one rebate for the life of this program.

PARTNERS:

- Kenny Neighborhood Association

TIMELINE:

1997,1998

RESOURCES:

\$53,000

NRP Funds; one-time rebates and administrative expenses
\$500,000 leveraged funds; home improvement dollars invested by residential property owners

CONTRACT MANAGER:

Minneapolis Community Development Agency (MCDA)

OBJECTIVE 2:

Provide information to property owners concerning rehabilitation, financing, energy conservation, property improvements, and to encourage home ownership.

STRATEGY 1:

Collaborate in a Metro-area Housing Fair.

STRATEGY NARRATIVE:

Kenny Neighborhood Association will collaborate with partners to organize and participate in a Housing Fair. This Fair will focus on educating home owners about home improvement resources. Kenny Neighborhood Association will work in conjunction with an established event, or partner with surrounding neighborhoods to establish a SW Housing Fair.

PARTNERS:

- Kenny Neighborhood Association
- MCDA
- Center for Energy and Environment
- Southwest neighbors
- local businesses
- lending institutions
- Northern States Power (NSP)
- Minnegasco

TIMELINE:

ongoing, beginning summer 1997

RESOURCES:

\$ 1,000	NRP Funds
In-kind resources	Kenny Neighborhood Association

CONTRACT MANAGER:

NRP; Kenny neighborhood administrative budget

OBJECTIVE 3:

Research the housing needs of seniors to determine what resources and funding are needed to maintain, improve, rehabilitate, or improve accessibility to property.

STRATEGY 1:

Conduct a study of senior housing issues and possible solutions of those issues.

STRATEGY NARRATIVE:

According to the 1990 census, 19% of the Kenny residents are classified as "senior" and live in 30% of the homes. It is believed that this population has specific needs as home owners, and also encounters unique difficulties in maintaining and retaining their homes. Because this population is underrepresented in Kenny Neighborhood Association activities, however, it has been difficult to ascertain what barriers they face in home ownership. Through this strategy, it is hoped that Kenny can assess the barriers for seniors and assist these longtime residents to remain in their homes and retain their independence and quality of life.

PARTNERS:

- Kenny Neighborhood Association
- University of Minnesota; CURA and/or Research Department
- Southside Neighborhood Housing

TIMELINE:

1997

RESOURCES:

\$1000

NRP Funds; survey tools

In-kind resources

Kenny Neighborhood Association

CONTRACT MANAGER:

Minneapolis Planning Department

STRATEGY 2:

Collaborate with agencies that assist and serve seniors to assure that needs are met, and establish a fund for implementation of findings of seniors housing survey.

STRATEGY NARRATIVE:

A fund will be established to assist with the implementation of the findings of the study focused on seniors' housing needs. The findings may indicate housing structural needs, social service needs, or a combination of the two.

PARTNERS:

- Kenny Neighborhood Association

TIMELINE:

1998

RESOURCES:

\$10,000

NRP Funds; implementation of survey findings

CONTRACT MANAGER:

Hennepin County; social services

Minneapolis Community Development Agency; housing structure

GOAL 2:

Work with Minneapolis Public Housing on the implementation of scattered site housing in the Kenny neighborhood.

OBJECTIVE 1:

Provide a welcoming atmosphere and neighborhood information to all new residents moving into the Kenny neighborhood.

STRATEGY 1:

Create a "Welcome Wagon" (see Sense of Community G.1, O.1).

STRATEGY NARRATIVE:

In the past few years there has been a great deal of turnover of the homes in Kenny Neighborhood. Many of the original homeowners are dying or moving to smaller, more accessible homes, and many of the people that have moved into the community in the past few years are single and view the neighborhood, and their property, as a good place to 'start'. Through informal tracking, we have learned that many of these 'starter' homeowners move to the suburbs when they leave the Kenny Neighborhood. Many of the older homeowners mourn the loss of community and neighborliness on their block. By establishing a system in which new residents are greeted soon after arriving we hope to: make them feel a part of Kenny, create strong bonds between neighbors, and provide them with information about the neighborhood organization and community. All of this, to encourage their involvement in the neighborhood, cause them to think twice before moving to a different community, and rebuild a strong sense of community within Kenny.

PARTNERS:

- Kenny Neighborhood Association/KNA Communication Committee
- Minneapolis Office of Public Affairs

TIMELINE:

1997, ongoing

RESOURCES:

In-kind resources	local businesses
In-kind resources	Minneapolis Office of Public Affairs
In-kind resources	Kenny Neighborhood Association

STRATEGY 2:

Collaborate with Southwest churches to provide information to residents about the impacts and opportunities of affordable housing and mixed-use development.

STRATEGY NARRATIVE:

Realizing the necessity of housing, environmental, and economic opportunities for all people, KNA will work with MICAH to inform citizens about the benefits, impacts, and opportunities of incorporating affordable and mixed-use development into our community. By working with MICAH, KNA hopes to encourage local churches participation and involvement on this issue. This work could take the form of forums, discussion groups, or presentations.

PARTNERS:

- Kenny Neighborhood Association
- Metropolitan Interfaith Council on Affordable Housing

TIMELINE:

1996, 1997

RESOURCES:

In-kind resources

MICAH

Kenny Neighborhood Action Plan											
ACTIVITY	1996-97			1998			1999			96-99	
	HRP Housing	HRP Other	HRP Total	HRP Housing	HRP Other	HRP Total	HRP Housing	HRP Other	HRP Total	MRP Total	Other Funds
PARK AND RECREATION page 1:											
PARK & SCHOOL GROUNDS (page 2):											
2.1.1. Kenny Park School master site plan*		195,000								195,000	117,500
BIKEWAYS (page 7):											
1.1.2. Bikeway system implementation		18,000								18,000	3,000
LYNDALE AVE/CRIME & SAFETY (page 11):											
1.1.1. Lyndale Walkers		1,500								1,500	4,500
1.1.3. Nicollet Avenue Cop Shop		1,667		1,667						1,666	5,000
1.1.4. Motion light/detectors rebates		5,000								5,000	2,500
1.1.5. Install stop signs				4,000						4,000	4,000
1.2.1. Lyndale Avenue Market Study		5,000								5,000	20,000
1.2.2. Lyndale Gateway		45,000							100,000	45,000	700,000
1.2.3. Lyndale Streetscape Improvements											
1.2.4. Parking needs Analysis Study		5,000								5,000	5,000
1.2.5. Southwest Business Association				10,000						10,000	5,000
SENSE OF COMMUNITY (page 20):											
1.1.4. Communications		834		834						834	2,500
1.1.5. Web page		40		40						40	120
2.1.2. Implementation staff		19,060		19,060						19,060	57,160
NATURAL ENVIRONMENT (Page 29):											
1.1.2. Grass Lake informative materials		2,000								2,000	17,500
1.1.3. Grass Lake management		12,240								12,240	12,200
1.2.1. Identification of trees to be replaced		175								175	
1.2.2. Plant/replace trees. Shrubs, plantings		28,900								28,900	
1.3.2. Promote gardening		105								105	
2.2.1. Comprehensive traffic plan		60,000								60,000	
HOUSING AND LAND USE (page 39):											
1.1.1. Residential improvement rebates		53,000								53,000	500,000
1.2.1. Metro-area housing fair		1,000								1,000	
1.3.1. Study of senior housing issues		1,000								1,000	
1.3.2. Senior survey implementation				10,000						10,000	
TOTAL	55,000	399,521		10,000	35,600		0	121,599		621,720	1,402,600
PERCENT FOR HOUSING	12.10%			21.93%			0.00%			10.45%	
MRP APPROPRIATION NEEDED	454,521			45,600			121,599			621,720	

* - It is proposed that the School Board use \$75,000 of its second 7.5% NRP funds for this activity. No commitment has been made at this time.

NOTE: On 8/30/96 an outside legal opinion was received. Those NRP-funded strategies that have not yet been certified as eligible expenditures are noted on page spreadsheets (next to Contract Managers). two of this

NOTE: Allocations to activities within each year are subject to change depending upon timing and other project-related issues, but totals for each act* and for each year e approved levels.

KENNY NEIGHBORHOOD ACTION PLAN		
ACTIVITY	COMMENTS	CONTRACT MANAGER
PARK AND RECREATION (page 1):		
PARK & SCHOOL GROUNDS (page 2)		
2.1.1. Kenny Park/School master site plan (page 7).	includes \$75,000 MPS NRP funds & \$42,500 from Parks	Parks (Implementation requires further legal review)
Bikeway system implementation		
LYNDALE AVE/CRIME AND SAFETY (page 11)		
1.1.1. Lyndale Walkers	Add'l funds (\$4,500) from other neighborhoods	Public Works
1.1.3. Nicolle Avenue Cop Shop	Add'l funds (\$5,000 each) from Lynnhurst and Windom	CCP/SAFE
1.1.4. Motion lights/detectors rebates		CCP/SAFE
1.1.5. install stop signs		Public Works
1.2.1. Lyndale Avenue Market Study	MCDA providing match, already secured	MCDA
1.2.2. Lyndale Gateway		MCDA
1.2.3. Lyndale streetscape improvements	Other funds from local businesses and adjacent neighborhoods	Public Works
1.2.4. Parking Needs Analysis Study		Public Works
1.2.5. Southwest Business Association	Other funds to come from Windom	NRP (Legal opinion requires separate Windom and Kenny contracts with SBA)
SENSE OF COMMUNITY (page 20):		
1.1.4. Communications	Other funds in this section include \$9,400 from the MCDA	NRP
1.1.5. Web page	(Contingent on the availability of funds through the MCDA Citizen Participation Program) and \$1,000 from Kenny	NRP
2.1.2. Implementation staff	residents to cover the costs of neighborhood signs (1.3.2.)	NRP
NATURAL ENVIRONMENT (page 29):		
1.1.2. Grass Lake informative materials		NRP
1.1.3. Grass Lake management		Public Works
1.2.1. Identification of trees to be replaced		NRP
1.2.2. Plant/replace trees, shrubs, plantings		MPRB
1.3.2. Promote gardening		NRP
2.2.1. Comprehensive traffic plan		Public Works
HOUSING AND LAND USE (page 39):		
1.1.1. Residential improvement rebates		MCDA
1.2.1. Metro-Area housing lair		NRP
1.3.1. Study of senior housing issues		Planning
1.3.2. Senior survey implementation		MCDA, Hennepin County (Requires further legal review)