**EXHIBIT C** 

# **Engagement Plan**

**Neighborhood** Cooper, Hiawatha, Howe, Longfellow Time frame 2023-24

Plan detail

Demographic group	Renters	Low-income individuals and families	Communities of color
Numbers or percentage	32% 3,213 (MNCompass reporting) 6,969 (Based on neighborhood population)	22% percent of households have an income of \$35,000 or below 2,249 (MNCompass reporting) 4,792 (Based on neighborhood population)	30% 6,551 (MNCompass reporting) 6,534 (Based on neighborhood population)

Demographic group	Renters	Low-income individuals and families	Communities of color
Initiative, activity, project or program	Renter Ambassador Program  Welcome packets	Open access to free events and programming (child care, food access, etc.)	Neighborhood booklets - could include cookbook, neighborhood history, neighborhood stories, etc
	Community mailer  Community surveys (online and in-person via events and public gathering locations)  Renter focused event (topics could include the rent control, communicating with your landlord, etc.)	Incentives/compensation for participation in community conversations(as allowed, or using non-City funds)  Mutual aid efforts - e.g. clothing and household supplies drive/swap, food drive/meal exchange, plant seedling exchange etc. (as allowed, or using non-City funds)  Welcome packets  Community mailer  Community surveys (online and in-person via events and public gathering locations)	Cultural food events with local restaurants (as allowed, or using non-City funds)  Sponsor events hosted by other local organizations - Juneteenth, etc  Welcome packets  Community mailer  Community surveys (online and in-person via events and public gathering locations)

Barriers to	Accessing apartments	Lack of compensation for time	Differences in cultural
engagement		(monetary, meals, childcare)	communication styles
	Numerous property management		
	companies	Differences in cultural	Feeling welcomed
		communication styles	
	Transient population		Transient population
	11	Transient population	Harris of Commence in a series
	Unaware of LCC or programming		Unaware of LCC or programming and
	and LCC may not be working on	Unaware of LCC or programming	LCC may not be working on issues
	issues that are top priorities for	and LCC may not be working on	that are top priorities for this
	this demographic group	issues that are top priorities for this	demographic group
	Lack of time to volunteer	demographic group	Lack of time to volunteer and
	Lack of time to volunteer	Lack of time to volunteer	unaware of volunteer opportunities
	Sitting in Board meetings (or	Eddk of time to volunteer	anaware or volunteer opportunities
	planning meetings) is unappealing	Sitting in Board meetings (or	Sitting in Board meetings (or
	praniming meetings, is an appearing	planning meetings) is unappealing	planning meetings) is unappealing
	Timing and format of meetings	8 2 2 2 3 4 7 2 2 P P 2 3	
	may be a barrier	Timing and format of meetings may	Timing and format of meetings may
		be a barrier	be a barrier
	Robert's Rules of order vs.		
	community conversation feel to	Robert's Rules of order vs.	Robert's Rules of order vs.
	meetings	community conversation feel to	community conversation feel to
		meetings	meetings
	No access to internet or devices		No
	Languago harriore	No access to internet or devices	No access to internet or devices
	Language barriers	Languago harriors	Language barriers
	Haven't historically engaged in	Language barriers	Language parriers
	large numbers	Haven't historically engaged	Haven't historically engaged
	large nambers	Traverre miscorreamy emgaged	That can tange and a same and a same a
	Board and leadership have limited	Board and leadership lacks sufficient	Board and leadership lacks sufficient
	representation of renters	representation	representation

Outreach and
engagement
strategies

Connect with property managers/owners

Designate resident leaders as "Building Ambassadors" for multi-unit buildings

Regular communications about engagement opportunities sent by property managers or Building Ambassador to residents

Translation services - for documents and at meetings/events

Door-knocking

Social media campaign on Facebook, Instagram and Twitter

Regular website updates of resources available to renters

Renter-focused Welcome Packets

Build stronger relationships with partner organizations who have closer ties to this underserved population Varying hours/dates/times of meetings and events to allow for different working schedules

Develop new ways of doing LCC business; refine processes, such as the way the Board works, the way Committees functions

Translation services - for documents and at meetings/events

Door-knocking

Social media campaign on Facebook, Instagram and Twitter

Regular website updates of resources available to low-income residents

Build stronger relationships with partner organizations who have closer ties to this underserved population Identify cultural leaders to guide conversations and organizational changes

Translation services - for documents and at meetings/events

Door-knocking

Social media campaign on Facebook, Instagram and Twitter

Regular website updates with celebrations of and information specific to the diverse communities of color within Greater Longfellow

Build stronger relationships with partner organizations who have closer ties to this underserved population

Resources needed	Staff and volunteer time for	Staff and volunteer time for	Staff and volunteer time for
	consistent engagement and to	consistent engagement and to	consistent engagement and to
	compile resources available to	compile resources available to	compile resources available to
	Greater Longfellow residents	Greater Longfellow residents	Greater Longfellow residents
	Social media accounts and	Social media accounts and manager	Social media accounts and manager
	manager for each account	for each account	for each account
	Contact information for an arrant.	Children con inc	Common and the base to be a second
	Contact information for property	Childcare services	Survey questions to best engage communities of color
	owners/managers	Mutual aid establishment and/or	communities of color
	Email template for management	collaboration- e.g. clothing,	Updated and verified postal-based
	companies to use for their	household items, food access, etc.	address list
	residents	(as allowed, or using non-City	
		funds)	Flyers, posters and welcome packets
	Updated map of Greater	,	with neighborhood organization
	Longfellow including all rental	Survey questions to best engage	information
	properties	residents	
			Tabling materials
	Door-knocking plan and volunteer	Updated and verified postal-based	
	coordination	address list	Translation services
	Tallitan action for development	El	
	Talking points for door knocking	Flyers, posters and welcome packets	
	and tabling	with neighborhood organization information	
	Survey questions to best engage	Information	
	renters	Tabling materials	
	renters	Tabiling materials	
	Updated and verified postal-based	Translation services	
	address list		
	Flyers, posters and welcome		
	packets with neighborhood		
	organization information		
	Door hangers		
	Door hangers		

Demographic group	Renters	Low-income individuals and families	Communities of color
Partners in the work	Tabling materials  Translation services  Tenant focused advocacy groups: Homeline, Renters United for	Public housing units	Public housing units
	Justice (Inquilinxs Unidxs Por Justicia), Alliance Housing, etc.  Multifamily property owners  Trinity Apartments	DuNord Food Shelf Second Harvest Heartland Organizations providing services to low income populations (Mutual aid organizations) Job assistance programs Add People and Pets Together CAPI Community Emergency Services (CES)	Local business owners  Longfellow Businesses Association  Surrounding neighborhood groups with similar populations to share translation services costs  Churches and congregations  CTUL (Centro de Trabajadores Unidos en Lucha)  COPAL (Comunidades Organizando el poder y la accion)  CLUES (Spanish for: Latino Communities United in Service)  Black Table Arts  Urban Bird Collective  Better Futures  Lake Street Council  NCR Cultural Support Specialists

Demographic group	Renters	Low-income individuals and families	Communities of color
Person(s)	Communications - Andrea	Communications - Andrea Tritschler	Communications - Andrea Tritschler
responsible	Tritschler  Community Outreach - Wanja	Community Outreach - Wanja Kuria	Community Outreach - Wanja Kuria
	Kuria	Administrative functions - Rachel Boeke	Administrative functions - Rachel Boeke
	Administrative functions - Rachel Boeke	Board committees: Events & Engagement, Equitable Housing and	Board committees: Events & Engagement, Equitable Housing and
	Board committees: Events & Engagement, Equitable Housing and Development, Environment &	Development, Environment & River Gorge	Development, Environment & River Gorge
	River Gorge	Volunteers	Volunteers
	Volunteers		

# **Timeline**

# 2023-2024

Timeline was created with quarterly activities and goals. If additional time is needed, activities will push into 2024. If not, a new work plan for 2024 will be created at the end of 2023.

# January-March:

- Create and distribute
   Welcome Packets
- Create survey questionnaires
- Develop community mailer content
- Update list of property manager contact information
- Begin monthly LCC update emails from property managers to residents
- Create the door knocking plan (timing, turf guide, volunteer recruitment, etc.)
- Create talking points for door knocking and tabling events
- Recruit renters to apply for a Board of Directors seat (elections held May 2024)
- Utilize social media, newsletter and website to regularly update the community on rental assistance or resources as they are made available
- Print posters and flyers
- Utilize time at regular Board and committee meetings meetings to hear from renters

# January-March

- Determine best way to provide child care
- Determine what incentives/compensation for participation in community conversations should be to best meet needs
- Determine mutual aid efforts for the year
- Create resource list
- Determine food sharing partners
- Create and distribute
   Welcome Packets
- Create survey questionnaires
- Develop community mailer content
- Create the door knocking plan (timing, turf guide, volunteer recruitment, etc.)
- Create talking points for door knocking and tabling events
- Recruit low-income individuals to apply for a Board of Directors seat (elections held May 2024)
- Utilize social media, newsletter and website to regularly update the community
- Print posters and flyers

# January-March

- Identify talking group leaders
- Develop concepts for Neighborhood booklets (e.g., if cookbook- recipe submission and compiling information about food availability within the neighborhood)
- Make connections with local restaurants, set time and food themes for events
- Recruit residents to apply for a Board of Directors seat (elections held May 2024)
- Determine what translation services are needed & identify translation services
- Create survey questionnaires
- Develop community mailer content
- Create the door knocking plan (timing, turf guide, volunteer recruitment, etc.)
- Create talking points for door knocking and tabling events
- Utilize social media, newsletter and website to regularly update the community
- Print posters and flyers
- Utilize time at regular Board and committee meetings to hear from residents representing communities of color

 Determine the best way to incorporate tenant issues into Board work (i.e., should there be a committee to focus on this population or should each committee structure itself to focus on this population)

# April-June:

- Distribute Welcome Packets
- Circulate community survey (online and in-person)
- Send community mailer
- Continue monthly LCC update emails from property managers to residents
- Confirm the door knocking plan (timing, turf guide, volunteer recruitment, etc.)
- Utilize social media, newsletter and website to regularly update the community on rental assistance or resources as they are made available
- Design and print door hangers
- Update posters and flyers

- Utilize time at regular Board and committee meetings to hear from this population
- Determine the best way to incorporate concerns and interests into Board work (i.e., should there be a committee to focus on this population or should each committee structure itself to focus on this population)

# April-June:

- Distribute Welcome Packets
- Circulate community survey (online and in-person)
- Send community mailer
- Organize mutual aid efforts
- Confirm the door knocking plan (timing, turf guide, volunteer recruitment, etc.)
- Utilize social media, newsletter and website to regularly update the community
- Update posters and flyers
- Utilize time at regular Board and committee meetings to hear from residents, including low income residents

# July-September:

Distribute Welcome Packets

 Determine the best way to incorporate areas of concern and interest within these varied cultural groups into Board work (i.e., should there be a committee to focus on this population or should each committee structure itself to focus on this population)

#### April-June

- Neighborhood collective booklet: (e.g. Cookbook: finalizing (April), printing (May), distribution (June))
- Distribute Welcome Packets
- Circulate community survey (online and in-person)
- Send community mailer
- Confirm the door knocking plan (timing, turf guide, volunteer recruitment, etc.)
- Utilize social media, newsletter and website to regularly update the community
- Update posters and flyers
- Utilize time at regular Board and committee meetings to hear from residents, including communities of color

July-September

 Utilize time at regular Board and committee meetings to hear from renters

### July-September

- Distribute Welcome Packets
- Continue to circulate community survey (online and in-person)
- Hold one renter themed event
- Continue monthly LCC update emails from property managers to residents
- Implement door knocking campaign
- Utilize social media, newsletter and website to regularly update the community on rental assistance or resources as they are made available
- Distribute door hangers throughout Greater Longfellow rental properties
- Update posters and flyers
- Utilize time at regular Board and committee meetings to hear from residents, including renters

- Implement mutual aid events
- Continue to circulate community survey (online and in-person)
- Implement door knocking campaign
- Utilize social media, newsletter and website to regularly update the community
- Update posters and flyers
- Utilize time at regular Board and committee meetings to hear from residents, including low income residents

#### October-December:

- Review and compile all survey results
- Identify needs within the Greater Longfellow low-income residents and families based on survey results and other information gathered
- Determine the best programming LCC can provide to meet those needs
- Outline a three-year strategic plan starting 2024
- Distribute Welcome Packets

- Neighborhood collective booklet distribution
- Hold one food focused event
- Distribute Welcome Packets
- Continue to circulate community survey (online and in-person)
- Implement door knocking campaign
- Utilize social media, newsletter and website to regularly update the community
- Update posters and flyers
- Utilize time at regular Board and committee meetings to hear from residents, including communities of color

## October-December:

- Review and compile all survey results
- Identify needs with the Greater Longfellow community based on survey results and other information gathered
- Determine the best programming LCC can provide to meet those needs
- Outline a three-year strategic plan starting in 2024
- Distribute Welcome Packets

#### October-December:

- Review and compile all survey results
- Identify needs within the Greater Longfellow rental community based on survey results and other information gathered
- Determine the best programming LCC can provide to meet those needs
- Outline a three-year strategic plan starting 2024
- Distribute Welcome Packets
- Continue monthly LCC update emails from property managers to residents
- Utilize social media, newsletter and website to regularly update the community on rental assistance or resources as they are made available
- Update posters and flyers
- Utilize time at regular Board and committee meetings to hear from residents, including renters

- Utilize social media, newsletter and website to regularly update the community
- Update posters and flyers
- Utilize time at regular Board and committee meetings to hear from residents, including low-income residents
- Utilize social media, newsletter and website to regularly update the community
- Update posters and flyers

Quantitative goals	Place a door hanger on 75% of all	Host mutual aid event (as allowed, or	Creation of a neighborhood
	rental properties (100% of doors	using non-City funds)	collective booklet featuring recipes,
	within 6+ unit buildings)		stories, and/or art, etc from
		25% of events have child care or are	members of the community
	Door knock every rental unit door	located at kid-friendly locations	
	Book tilled CC overlagtely at a con-	500/ of a secto/section by a few	Host one or two food events with
	Provide LCC materials at every	50% of events/meetings have free	local restaurants (as allowed, or
	door - either in-hand or	food (as allowed, or using non-City	using non-City funds)
	leave-behind	funds)	Conduct 1 additional assessments
	Have conversations at 25% of all	100% of General Membership	Conduct 1 additional community
	doors	meetings have child care and food	survey
	40013	meetings have child care and rood	Get responses to the surveys from a
	Add contact information from	Conduct 1 additional community	sufficient number of people of color
	40% of those conversations to our	survey	in order to be consistent with the
	distribution list	·	demographics of the Greater
		Get responses to the survey from a	Longfellow community
	Distribute 1,000 renter-focused	sufficient number of low income	,
	Welcome Packets	residents in order to be consistent	Add 500 names to our e-newsletter
		with the demographics of the	
	Locate 25 building ambassadors	Greater Longfellow community	Increase Instagram followers by 15%
	Conduct 1 additional community	Add 500 names to our e-newsletter	Increase Facebook followers by 15%
	survey	Add 500 hames to our e-newsietter	increase racebook followers by 1570
	,	Increase Instagram followers by 15%	
	Get responses to the survey from	,	
	a sufficient number of renters in	Increase Facebook followers by 15%	
	order to be consistent with the		
	demographics of the Greater		
	Longfellow community		
	Add 500 names to our		
	e-newsletter		
	Increase Instagram followers by		
	15%		
	13/0		

Demographic group	Renters	Low-income individuals and families	Communities of color
	Increase Facebook followers by 15%  Distribute one community-wide mailer to every household		
Qualitative goals	Find out what are the most pressing issues for renters within the Greater Longfellow community  Identify how LCC can best serve the needs of our renters  Build stronger relationships with the various rental management companies within the Greater Longfellow community  Help neighbors connect with one another and build a firm sense of community	Find out what are the most pressing issues for the low income households within the Greater Longfellow community  Identify how LCC can best serve the needs of its low-income population  Build stronger relationships  Help neighbors connect with one another and build a firm sense of community	Find out what are the most pressing issues for communities of color within the Greater Longfellow community  Identify how LCC can best serve the needs of our communities of color  Build stronger relationships  Help neighbors connect with one another and build a firm sense of community

# Outcome of engagement

Ensure that the percentage of renters on our Board and committees is closer to the demographics of the neighborhood

Ensure that renters know what LCC does, the programming we provide and how they can get involved

Create an environment that is welcoming to new volunteers

Find out what "welcoming environment" means to the different populations within the Greater Longfellow community

Create non-judgemental space that does not make assumptions about the views people will bring to the table

Ensure LCC's events and meetings are open to hearing all perspectives

Learn, as a whole, that conflict is not inherently negative - it can lead to change and innovation

Develop a culture that allows for open and respectful discussions, especially in times when people don't agree Ensure that the percentage of low-income residents on our Board and committees is closer to the demographics of the neighborhood

Ensure that low-income residents know what LCC does, the programming we provide and how they can get involved

Create an environment that is welcoming to new volunteers

Find out what "welcoming environment" means to the different populations within the Greater Longfellow community

Create non-judgemental space that does not make assumptions about the views people will bring to the table

Ensure LCC's events and meetings are open to hearing all perspectives

Learn, as a whole, that conflict is not inherently negative - it can lead to change and innovation

Develop a culture that allows for open and respectful discussions, especially in times when people don't agree

Create a willingness to adapt to new ideas as we grow

Ensure that the percentage of people of color on our Board and committees is closer to the demographics of the neighborhood

Ensure that communities of color in the neighborhood know what LCC does, the programming we provide and how they can get involved

Create an environment that is welcoming to new volunteers

Find out what "welcoming environment" means to the different populations within the Greater Longfellow community

Create non-judgemental space that does not make assumptions about the views people will bring to the table

Ensure LCC's events and meetings are open to hearing all perspectives

Learn, as a whole, that conflict is not inherently negative - it can lead to change and innovation

Develop a culture that allows for open and respectful discussions, especially in times when people don't agree

Create a willingness to adapt to new ideas as we grow

Demographic group	Renters	Low-income individuals and families	Communities of color	
	Create a willingness to adapt to new ideas as we grow	Develop true engagement with people on a person-by-person basis	Develop true engagement with people on a person-by-person basis	
	Develop true engagement with people on a person-by-person basis  Build trust and relationships that last for years	Build trust and relationships that last for years	Build trust and relationships that last for years	
Next steps	Develop a three-year strategic plan based on equitable engagement and the results of this new year of focused work.	Develop a three-year strategic plan based on equitable engagement and the results of this new year of focused work.	Develop a three-year strategic plan based on equitable engagement and the results of this new year of focused work.	

#### 2025 Amendment

Longfellow

#### **TIMELINE**

Q1 (January-March)

- -Start list of area organizations that connect with renter causes
- -Update list of property manager contact information
- -Arrange meetings with each identified renter-focused area organization
- -Host Community Clean Up
- -Use data to identify lower-income areas in Greater Longfellow

Q2 (April-June)

- -Host Community Clean Up
- -Arrange meetings with 10 property managers
- -Host a block club leader meeting and training
- -Collaborate with area's Crime Prevention Specialist to recruit 5 new block club leaders
- -Purchase equipment and items to support block clubs
- -Begin planning community event for unhoused neighbors with other neighborhood group(s) and local partners

Q3 (July-September)

- -Create a digital Welcome Packet for the LCC website
- -Host Community Clean Up
- -Publicize new supports and equipment rentals to block club leaders
- -Visit the block parties of the recently-recruited block leaders
- -Host health equity event for unhoused neighbors

Q4 (October-December)

- -Host Community Clean Up
- -Create flyers, posts, and other marketing materials to publicize Welcome Packet
- -Share the Welcome Packet with property managers to distribute to new tenants

#### **GOALS**

- 1. Create a list and establish relationships with renter-focused Longfellow organizations to help market future LCC renter events by March 2025.
- 2. Connect with at least 10 property managers/rental management companies in the Greater Longfellow Community to build stronger relationships and engage renters by April 2025.
- 3. Partner with at least one other neighborhood organization or community partner to hold a health equity event for unhoused neighbors by August 2025.

- 4. In anticipation of the 2025 National Night Out, work to recruit at least five Block Club Leaders in low-income areas and assist new Block Club Leaders in preparing for and hosting their first National Night Out by providing supplies, consultation, and outreach.
- 5. Create a digital "Welcome Packet" on the LCC website for new residents, particularly renters, by September 2025.